

# POLICY & RESOURCES SCRUTINY COMMITTEE

## 27<sup>th</sup> APRIL 2018

### DRAFT NEW CORPORATE STRATEGY 2018-23

- The Draft New Corporate Strategy 2018-23 document together with the relevant Well-being Objective detailed action plans for this Scrutiny Committee

### To consider and comment on the following issues:

- The Introduction of a New Corporate Strategy to:-
  - replace the current Corporate Strategy published in 2015
  - include our Well-being Objectives and Improvement Objectives and to incorporate key projects and programmes set out in *Moving Forward in Carmarthenshire the next 5 years*
- To keep the same set of Well-being Objectives for 2018/19 and an additional one on *Building a Better Council and Making Better Use of Resources*

### Reasons:

- In January 2018, the new Administration published its plan – *Moving Forward in Carmarthenshire: the next 5 Years*. It required that a new Corporate Strategy should be developed to reflect its plans and programmes, in line with the Well-being Future Generations Act (WbFG).

**To be referred to the Executive Board for decision: YES – 4<sup>th</sup> June 2018**

**Executive Board Member Portfolio Holders:** All members of the Executive Board

<b>Directorate:</b> Regeneration & Policy  <b>Name of Head of Service:</b> Wendy Walters  Jonathan Morgan  <b>Report Author:</b> Rob James	<b>Designations:</b>  Director of Regeneration & Policy  Acting Head of Homes & Safer Communities  Performance Planning & Business Officer	<b>Tel Nos. / E-Mail Addresses:</b>  01267 224112 <a href="mailto:wswalters@carmarthenshire.gov.uk">wswalters@carmarthenshire.gov.uk</a>  01267 228960 <a href="mailto:JMorgan@carmarthenshire.gov.uk">JMorgan@carmarthenshire.gov.uk</a>  01267224486 <a href="mailto:rjames@carmarthenshire.gov.uk">rjames@carmarthenshire.gov.uk</a>
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# EXECUTIVE SUMMARY

## POLICY & RESOURCES SCRUTINY COMMITTEE

### 27<sup>th</sup> APRIL 2018

#### DRAFT NEW CORPORATE STRATEGY 2018-23

- The Draft New Corporate Strategy 2018-23 document together with the relevant Well-being Objective (WBO) detailed action plans for this Scrutiny Committee
- The following sections within the document are relevant to P&R Scrutiny:
  - Introduction
  - WBO 5. Tackling poverty (with detailed action plan)
  - WBO 14. Promoting Welsh language and culture (with detailed action plan)
  - WBO 15. Building a Better Council and Making Better Use of Resources (with detailed action plan)
  - Appendices
- *Please Note: The detailed action plans for **all** the WBOs will be available as document links within the final published document*

This new Corporate Strategy consolidates the following plans into one document:-

1. The 2015-20 Corporate Strategy
2. The Improvement Objectives, as required by the Local Government Measure 2009.
3. It includes our Well-being Objectives as required by the Well-being of Future Generations (Wales) Act 2015. Our Well-being Objectives do not have to change every year, or be deliverable within one year. It is perfectly legitimate to set objectives which span more than one year
4. Carmarthenshire County Council's Executive Board key projects and programmes for the next 5 years, as set out in '*Moving Forward in Carmarthenshire: the next 5 years*'

The New Corporate Strategy is framed by our Well-being Objectives.

As part of budget consultation in December 2017, we consulted on our Well-being objectives. Over 600 responses were received, with agreement that all should remain.

**DETAILED REPORT ATTACHED?**

**YES**

### IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report.

**Signed:**

**Wendy Walters**

**Director of Regeneration & Policy**

Jonathan  
Morgan

Acting Head of Homes & Safer Communities

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
YES	YES	YES	YES	YES	YES	YES

## 1. Policy, Crime & Disorder and Equalities

Our key strategic policies are addressed throughout our Well-being Objectives  
Crime and disorder is identified and addressed through the *Well-being Objective 9: Supporting good connections with friends, family and communities*  
Equality implications are addressed within the *Well-being Objective 15: Building a Better Council and Making Better Use of Resources*

## 2. Legal

The law states that:-

- a) We must carry out sustainable development, improving the economic, social, environmental and cultural well-being of Wales. The sustainable development principle is  
‘... the public body must act in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs.’
- b) We must demonstrate 5 ways of working:  
Long term, integrated, involving, collaborative and preventative
- c) We must work towards achieving all of the 7 national well-being goals in the Act. Together they provide a shared vision for public bodies to work towards.
  - 1. A prosperous Wales
  - 2. A resilient Wales
  - 3. A healthier Wales
  - 4. A more equal Wales
  - 5. A Wales of cohesive communities
  - 6. A Wales of vibrant culture and thriving Welsh Language
  - 7. A globally responsible Wales

## 3. Finance

We need to continue to strengthen the links between Strategic and Financial Planning.

The Act requires the publication of a statement detailing how a public body proposes to ensure that resources are allocated annually for the purpose of taking such steps to meet the well-being objectives. Para 53 SPSF 1

Our Annual Governance Statement (AGS) has been revised to take account of the new CIPFA/SOLACE\*, 7 Principles of Corporate Governance. The Building a Better Council and Use of Resources action plans are set against the 7 Principles. Internal Audit undertook a stocktake during 2017/18 against the guidance specifications and identified any gaps to be addressed.

\*Chartered Institute of Public Finance and Accountancy/Society of Local Authorities Chief Executives

## 4. ICT

ICT implications are being taken forward within our Digital Transformation Strategy and feature within the *Well-being Objective 15: Building a Better Council and Making Better Use of Resources*

## 5. Risk Management Issues

Our key strategic risks are identified and addressed within Service Business Plans that underpin our Well-being Objectives

## 6. Physical Assets

The key strategic Asset Management Plan incorporates our Well-being Objectives, Capital prioritisation takes into account the Objectives.

## 7. Staffing Implications

People Management Strategy issues are identified in Well-being Objective 15:  
*Building a Better Council and Making Better Use of Resources*

# CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below:

**Signed:**      **Wendy Walters**      **Director of Regeneration & Policy**  
                 Jonathan Morgan      Acting Head of Homes & Safer Communities

### 1. Local Member(s)

### 2. Community / Town Council

### 3. Relevant Partners

**4. Staff Side Representatives and other Organisations** - All Departments have been consulted and have had the opportunity to provide comments

**Section 100D Local Government Act, 1972 – Access to Information**  
**List of Background Papers used in the preparation of this report:**

**THESE ARE DETAILED BELOW:**

Title of Document	File Ref No.	Locations that the papers are available for public inspection
Well-being of Future Generations (Wales ) Act 2015	-	<a href="#">The Essentials Guide</a>
Shared purpose:shared future Statutory guidance on the Well-being of Future Generations (Wales ) Act 2015	-	<a href="#">SPSF 1 Core guidance</a> <a href="#">SPSF 2 Individual Role (public bodies)</a>
Local Government Measure (2009)	-	<a href="#">Local Government Measure (2009)</a>
Corporate Strategy 2015-2020	-	<a href="#">Corporate Strategy 2015-2020</a>
Moving forward in Carmarthenshire: the next 5 years	-	<a href="#">Moving forward in Carmarthenshire: the next 5 years</a>
Well-being Objectives 2017-18	-	<a href="#">Well-being Objectives 2017-18</a>