Corporate Performance and Resources Scrutiny Committee

13.12.22

SICKNESS ABSENCE MONITORING REPORT HALF YEAR/Q2 2022/23

To consider and comment on the following issues: This report provides the committee with absence data for the cumulative period Q2 2022/23 financial year plus a summary of actions.

Reasons:

The Committee has requested that half/full yearly reports are provided to its members to allow them to fulfil their scrutiny role.

To be referred to the Cabinet / Council for decision: NO

CABINET MEMBER PORTFOLIO HOLDER: Councillor Philip Hughes

| Directorate: Chief Executive | | |
|------------------------------|----------------------------|---------------------------------|
| Name of Head of Service: | Designations: | Tel Nos. |
| Paul R Thomas | Assistant Chief Executive | 01267 246123 |
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| | | |



EXECUTIVE SUMMARY

CORPORATE PERFORMANCE AND RESOURCES SCRUTINY COMMITTEE

13.12.22

SICKNESS ABSENCE MONITORING REPORT

Half Year/Q2 2022/23

Sickness absence performance Q2 2022/23

The detailed report attached provides a full picture of sickness absence performance at authority and departmental level and reasons for absence. It also includes narrative on the work of the People Management team illustrating the advice and support provided over the last 12 months

Each department has access to performance data i.e. Rank report and reasons of absence drilled down to team level.

In summary



| Depart-ment | Averag e Emplo yee FTE Head- count | Short Term Lost FTE Days | Long Term Lost FTE Days | Total Lost FTE Days | FTE Days Lost by Averag e Emplo yee FTE Head- count | Ra nk- ing | 202 C Perfor | | Tar uncl 2 (Q2 ta | arget /4 | emain 1 from 8. e year |
|--------------------|--|--------------------------------------|-------------------------------------|------------------------------|---|------------------|--------------------|-----|-------------------------------|------------------|---------------------------------|
| | | | | | | | <u> </u> | | Tar get | Q2 Tar get | On Target ? |
| CEX | 431.5 | 539.2 | 765.1 | 1304.3 | 3 | 1 | 2.7 | 0.3 | 6.9 | 2.8 | No |
| Corp Services | 197.6 | 446.9 | 330.8 | 777.7 | 3.9 | 2 | 1.3 | 2.6 | 6.3 | 2.9 | No |
| Ed & Children | 3291.8 | 6562.5 | 7915.3 | 14477.8 | 4.4 | 3 | 3.8 | 0.6 | 9 | 3.7 | No |
| Env | 833.1 | 1816.9 | 3383.6 | 5200.5 | 6.2 | 4 | 5.5 | 0.7 | 11.2 | 4.6 | No |
| Comm | 1522.9 | 3952.9 | 6135.8 | 10088.7 | 6.6 | 5 | 6.2 | 0.4 | 11.6 | 4.8 | No |
| Authority Total | 6277.1 | 13318.4 | 18530.6 | 31849 | 5.07 | | 4.43 | 0.6 | 9.63 | 4 | No |

| Q2 2021/22 | 6187 | 11309.6 | 16115.4 | 27425 | 4.43 |
|------------|------|---------|---------|--------|------|
| Difference | | 2008.8 | 2415.2 | 4424 | 0.6 |
| | | 17.80% | 15.00% | 16.10% | |

| Coronavirus | | | | | | |
|-------------|--------|---------|---------|---------|------|--------------------------|
| absences - | 6,277. | 3,332.3 | | 3,959.9 | | |
| Sickness | 10 | 0 | 627.6 | 0 | 0.63 | |
| Sickness | | | | | | |
| excluding | | | | | | |
| Coronavirus | 6,277. | 9,986.1 | 17,903. | 27,889. | | PI excluding Coronavirus |
| Sickness | 10 | 0 | 00 | 10 | 4.44 | Sickness |

Schools' performance

| | 2021-22 | 2022/23 Q2 | | | | | Difference |
|-----------------|---|-----------------|--------------------------------|-------------------------------|------------------------------|---|--------------------------------|
| Division | Q2 FTE days lost by avg FTE | Employee FTE | Short Term Lost FTE Days | Long Term Lost FTE Days | Total Lost FTE Days | FTE Days lost by Employe e FTE | (YR ON YR 21/22 TO 22/23 |
| Secondary | 3.2 | | | | | | 0.9 |
| Schools | | 1072.0 | 2139.0 | 2262.6 | 4401.6 | 4.1 | |
| Primary Schools | 3.4 | 1284.9 | 2466.4 | 2321.2 | 4787.6 | 3.7 | 0.4 |
| Special Schools | 4.4 | 62.3 | 249.7 | 339.6 | 589.3 | 9.5 | 5.1 |

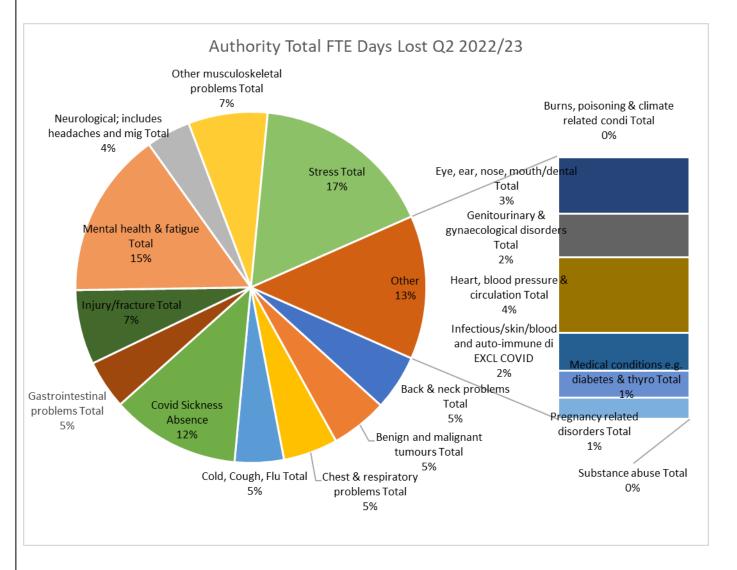
Greatest variance

The service areas with the greatest variance (decrease - / increase +) compared to Q4 2020/21 are:



| Department | Division | Difference |
|----------------------|--|------------|
| Environment | Property | -2.8 |
| Environment | Place & Sustainability | -2.1 |
| Education & Children | Curriculum & Wellbeing | -2 |
| Education & Children | Access to Education | 2 |
| Communities | Leisure | 2.1 |
| Chief Executives | Media and Marketing | 2.1 |
| Corporate Services | Finance | 2.4 |
| Communities | Integrated Services | 2.5 |
| Corporate Services | Revenues and Financial Compliance | 2.9 |
| Environment | Business Support & Performance | 2.9 |
| Chief Executives | Electoral and Civil Registration Service | 3.6 |
| Education & Children | Special Schools | 5.1 |

Reasons for absence



Costs of absence

The table below illustrates the cost of occupational sick pay for Q1 to Q2 cumulatively in each year since 2020/21. This <u>excludes</u> additional costs that may be incurred by divisions, in particular those delivering frontline services e.g., Overtime costs, agency costs, other replacement costs.



| Occupatio | % Change | | | | | |
|-----------------------|-----------|-------------------------|-----------|---------------------|--|--|
| Quarters 1 and 2 | | Year | | compared to 2021/22 | | |
| Department | 2020/21 | 2020/21 2021/22 2022/23 | | | | |
| Corporate Services | 43,049 | 23,452 | 80,714 | 244.16% | | |
| Chief Executives | 115,889 | 121,175 | 158,002 | 30.39% | | |
| Education & Children* | 867,574 | 1,485,594 | 1,701,219 | 14.51% | | |
| Environment | 278,715 | 395,998 | 413,515 | 4.42% | | |
| Communities | 725,914 | 1,052,950 | 1,018,664 | -3.26% | | |
| Authority Total | 2,031,141 | 3,079,170 | 3,372,114 | 9.51% | | |

Moving forward

As can be illustrated by the data there has been a 16.0% increase in the total number of appointments to the Occupational Health Centre during cumulative period Q1 - Q2 2020/21 compared to 2022/2023.

Although the overall total Wellbeing Support service appointments have only increased slightly on the previous period, when broken down into the number of employees supported, this has increased by 14.7% 2021/22 compared to 2022/2023 and compared to 2020/2021 this shows a 52.1% increase in employees supported. The data shows that employees are now requiring less appointments before discharge (4.6 sessions) in comparison to the previous period (5.3 sessions).

We now have 8 Wellbeing Support Practitioners (WSS), we have increased this in line with the increase in referrals to the service, however this is significantly impacting on the workload of the small OH medical administration team, which needs to be addressed.

OH are closely monitoring referrals to the service and the projected impact on the service, in line with the pressure on primary care and other NHS services. We are also seeing an increase in GPs referring to OH for mental health support for our employees, as waiting lists are high via primary care. We are also monitoring waiting time for NHS treatment and operations for employees, which will impact on their fitness to work and attendance.

DETAILED REPORT ATTACHED?

Yes

IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed: Paul R Thomas, Assistant Chief Executive (People Management)

| Policy, Crime & Disorder and Equalities | Legal | Finance | ICT | Risk Management Issues | Staffing Implications | Physical Assets |
|--|-------|---------|------|------------------------------|--------------------------|--------------------|
| YES | NONE | YES | NONE | NONE | YES | NONE |



1. Policy, Crime & Disorder and Equalities

Management of sickness absence supports the strategic aim 'Feeling Fine – Health & Wellbeing.

2. Finance

Related costs of overtime, replacement costs and sickness pay.

3. Staffing Implications

People Management continue to advise and support managers and employees through the sickness absence policy and procedures.

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below Signed: Paul R Thomas, Assistant Chief Executive (People Management)

| 1.Local Member(s) N/A | | | | | |
|--|-------------------------------|--|--|--|--|
| 2.Community / Town Council N/A | | | | | |
| 3.Relevant Partners N/A | | | | | |
| 4.Staff Side Representatives and othe | er Organisations N/A | | | | |
| CABINET PORTFOLIO HOLDER(S) AWARE/CONSULTED | Include any observations here | | | | |
| Yes | | | | | |
| Section 100D Local Government Act, List of Background Papers used in th | | | | | |

THERE ARE NONE

