

PLACE, SUSTAINABILITY & CLIMATE CHANGE SCRUTINY COMMITTEE

14TH APRIL 2023

| DRAFT DIVISIONAL DELIVERY PLANS 2023-24 | | | | | | | | |
|--|---|--|--------------------|---|------------------------|---|--------------------|---|
| 1. Highways and Transportation Division | 4. Place and Sustainability Division | | | | | | | |
| 2. Waste and Environmental Division | 5. Service Improvement and Transformation Division | | | | | | | |
| 3. Property Design and Maintenance Division | | | | | | | | |
| <p>Purpose:</p> <p>This Divisional Delivery Plan sets the strategic actions and measures that the services within this Division will take forward in order for the Council to make progress against its Well-being Objectives, thematic priorities and service priorities.</p> | | | | | | | | |
| <p>THE SCRUTINY COMMITTEE IS ASKED TO:-</p> <p>Review and assess the information contained in the Report and provide any recommendations, comments, or advice to the Cabinet Member and / or Director.</p> | | | | | | | | |
| <p>Reason(s)</p> <p>To show how the division, for which this Scrutiny has a remit, supports the Corporate Strategy and Well-being Objectives</p> | | | | | | | | |
| <p>CABINET MEMBER PORTFOLIO HOLDER</p> <table border="1"> <tbody> <tr> <td>Cllr Philip Hughes</td> <td>Cabinet Member for Organisation and Workforce</td> </tr> <tr> <td>Cllr Aled Vaughan Owen</td> <td>Cabinet Member for Climate Change, Decarbonisation and Sustainability</td> </tr> <tr> <td>Cllr Edward Thomas</td> <td>Cabinet Member for Transport, Waste and Infrastructure Services</td> </tr> </tbody> </table> | | | Cllr Philip Hughes | Cabinet Member for Organisation and Workforce | Cllr Aled Vaughan Owen | Cabinet Member for Climate Change, Decarbonisation and Sustainability | Cllr Edward Thomas | Cabinet Member for Transport, Waste and Infrastructure Services |
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| Cllr Aled Vaughan Owen | Cabinet Member for Climate Change, Decarbonisation and Sustainability | | | | | | | |
| Cllr Edward Thomas | Cabinet Member for Transport, Waste and Infrastructure Services | | | | | | | |
| Directorate | Designations: | E Mail Addresses: | | | | | | |
| Place and Infrastructure | Ainsley Williams Director of Place and Infrastructure. | AiWilliams@carmarthenshire.gov.uk | | | | | | |
| Name of Head of Service: | | | | | | | | |
| Steve Pilliner | Head of Highways and Transportation | SGPilliner@carmarthenshire.gov.uk | | | | | | |
| Daniel John | Interim Head of Waste and Environmental Services | djohn@carmarthenshire.gov.uk | | | | | | |
| Jason G Jones | Property Maintenance Manager | JGJones@carmarthenshire.gov.uk | | | | | | |
| Rhodri Griffiths | Head of Place and Sustainability | RDGriffiths@carmarthenshire.gov.uk | | | | | | |
| Jackie Edwards | Business Improvement Manager | jmedwards@carmarthenshire.gov.uk | | | | | | |
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EXECUTIVE SUMMARY
PLACE, SUSTAINABILITY & CLIMATE CHANGE
SCRUTINY COMMITTEE

14TH APRIL 2023

DRAFT DIVISIONAL DELIVERY PLANS 2023-24

This Divisional Delivery Plan sets the strategic actions and measures that the services within this Division will take forward in order for the Council to make progress against its Well-being Objectives, thematic priorities and service priorities. Action and measures for the delivery of the Cabinet Vision Statement Commitments are also included.

The plan also notes the support required by the divisional services from the Core Business Enablers in order to make progress against their own actions or actions and measures to be delivered by those Business Enabler services in their own right.

The actions and measures will set the direction of travel and provide a framework for individual staff objectives. It provides an open and transparent way of showing staff, customers, elected members, and stakeholders what is to be achieved and how we plan to do this.

Corporate Strategy 2022-27

On the 27 January a member development session on the Corporate Strategy was held rather than taking the Strategy through the scrutiny process. Feedback from the session was considered and included in the strategy. The Corporate Strategy has subsequently been approved by full council on the 1 March.

The Corporate Strategy 2022-27, Well-being Objectives are:

1. Enabling our children and young people to have the best possible start in life (Start Well).
2. Enabling our residents to live and age well (Live and age well).
3. Enabling our communities and environment to be healthy, safe and prosperous (Prosperous Communities)
4. To further modernise and develop as a resilient and efficient Council (Our Council)

Note - The Service Delivery Plan template sets out these Well-being Objectives and the thematic priorities and service priorities within the objectives. There may-be some blank spaces under some of the Corporate Strategy headings in the delivery plans as Services may not be contributing to some parts – this is OK as other Services will be better placed to contribute.

**DETAILED REPORT
ATTACHED ?**

YES Divisional Delivery Plans for:-

Appendix 1 –Highways and Transportation
Appendix 2 - Waste and Environmental Division
Appendix 3 - Property Design and Maintenance Division
Appendix 4 - Place and Sustainability Division
Appendix 5 - Service Improvement and Transformation Division

IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report :

Signed:

| | |
|------------------|--|
| Steve Pilliner | Head of Highways and Transportation |
| Dan John | Head of Waste and Environmental Services |
| Rhodri Griffiths | Head of Place and Sustainability |
| Jason G Jones | Building Maintenance Manager |
| Jackie Edwards | Business Improvement Manager |

| Policy, Crime & Disorder and Equalities | Legal | Finance | ICT | Risk Management Issues | Staffing Implications | Physical Assets |
|---|------------|------------|------------|------------------------|-----------------------|-----------------|
| YES | YES | YES | YES | YES | YES | YES |

1. Policy, Crime & Disorder and Equalities

The content of this Delivery Plan will be monitored Quarterly throughout the year.

All Actions and Measures will be put into our Performance and Improvement Monitoring System (PIMS). This means that all information can be analysed and sorted as required by:

- Cabinet portfolio
- Cabinet Vision Statement
- Scrutiny Portfolio
- Department and Service Head or Manager
- Corporate Strategy by Well-being Objective, Thematic Priority or Service Priority

Senior management will hold dedicated quarterly Performance Monitoring meetings throughout the year to monitor progress on the Corporate Strategy and Delivery Plans using a range of information and data including performance data, risk management, finance, audit etc.

Monitoring reports on Actions and Measures will be available for each Scrutiny Committee based on their remit should they wish to consider.

2. Legal

The **Well-being Future Generations Act (2015)** requires that functions of the council should maximise their contributions to the Well-being Objectives set by the Council.

The **Local Government and Elections (Wales) Act 2021** focuses on the extent to which we are meeting our ‘*performance requirements*’. That is-

1. exercising our functions effectively.
2. using our resources economically, efficiently and effectively.
3. governance is effective for securing the above.

As noted in the Act:

Scrutiny committees are a key part of offering constructive challenge to how a council is performing and how it organises itself in the delivery of sustainable services.

3 Finance

The Well-being Future Generations Act (2015) requires that we ensure that resources are allocated adequately to achieve our Well-being Objectives.

The Local Government and Elections (Wales) Act 2021 focuses on the extent to which we are using our resources economically, efficiently, and effectively.

4. ICT

The Digital Transformation Strategy sets out the Council's strategic digital priorities and aspirations, and outlines what we plan to do to achieve our vision for a Digital Carmarthenshire

5. Risk Management Issues

Key risks are identified in the plan.

6. Staffing Implications

- See staffing figures within the plan
- In Well-being Objective 4 (Our Council) – To further modernise and develop as a resilient and efficient Council the Cross-cutting theme of Organisational Transformation is outlined.
- A Commitment to Workforce Planning is outlined in the Enablers section of the plan.

7. Physical Assets

As identified within the plans Enablers section.

**CABINET MEMBER PORTFOLIO
HOLDER(S) AWARE/CONSULTED**

YES

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

| Title of Document | File Ref No. | Locations that the papers are available for public inspection |
|--|--------------|---|
| Cabinet Vision Statement | | Cabinet Vision Statement 2022 - 2027 (July 2022) (gov.wales) |
| Carmarthenshire Transformation Strategy | | Carmarthenshire Transformation Strategy (gov.wales) |
| Corporate Strategy 2022/27 | | https://democracy.carmarthenshire.gov.wales/documents/s69968/Report.pdf |