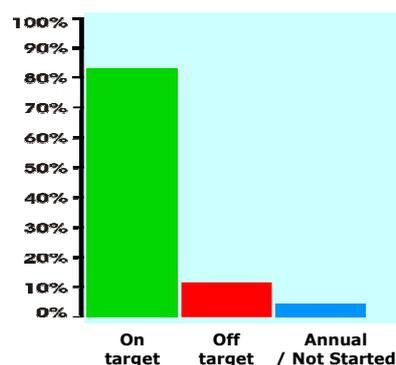


## Scrutiny measures & actions full monitoring report Communities, Homes & Regeneration scrutiny - at Half Year 2022/23

The table below provides a summary progress against target for the Actions and Measures

		Total	On target	Off target	Not reported	Not available	Annual / Not started	% on target	Overall % on target
WBO2. Help children live healthy lifestyles (Childhood Obesity)	Actions	1	1	0	0	N/A	0	100%	50%
	Measures	3	1	0	0	0	2	33%	
WBO4. Tackle poverty, help to prevent it, helping people into work, improving lives	Actions	6	6	0	0	N/A	0	100%	100%
	Measures	4	4	0	0	0	0	100%	
WBO5. Create more jobs and growth throughout the county	Actions	42	41	1	0	N/A	0	98%	89%
	Measures	11	6	4	0	0	1	55%	
WBO6. Increase the availability of rented and affordable homes	Actions	7	6	1	0	N/A	0	86%	69%
	Measures	6	3	3	0	0	0	50%	
WBO7. Help people live healthy lives (Tackling risky behaviour and obesity)	Actions	7	7	0	0	N/A	0	100%	80%
	Measures	8	5	1	0	0	2	62%	
WBO8. Support community cohesion, resilience, and safety	Actions	1	1	0	0	N/A	0	100%	100%
WBO9. Support older people to age well and maintain dignity and independence in their later years	Measures	1	1	0	0	0	0	100%	100%
WBO10. Look after the environment now and for the future	Actions	20	18	1	0	N/A	1	90%	69%
	Measures	12	4	7	0	0	1	33%	
WBO12. Promote Welsh Language & Culture	Actions	8	8	0	0	N/A	0	100%	100%
WBO13. Better Governance and use of Resources	Actions	14	14	0	0	N/A	0	100%	100%
	Measures	1	1	0	0	0	0	100%	
<b>Overall Performance</b>	<b>Actions and Measures</b>	<b>152</b>	<b>127</b>	<b>18</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>84%</b>	

**Performance against Target**



## OFF TARGET

Theme: WBO7. Help people live healthy lives (Tackling risky behaviour and obesity)							
Sub-theme: B - Physical Activity							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Number of visits to leisure centres per 1,000 population  PAM/017	Not applicable		Q2: <b>1820</b>  End Of Year: <b>4598</b>	Target: <b>1327</b>  Result: <b>1399</b>	Target: <b>3019</b>  Result: <b>2931</b>  Calculation: <b>(557145 ÷ 190073) × 1000</b>	Target: <b>4303</b>	Target: <b>6009</b>
<b>Comment</b>	Significant improvement of 61% has been seen against the previous year's position and over a 500,000 improvement over the 2020 reopening position for the same period after covid lockdown. This demonstrates a significant recovery in the level of activity by the public. The summer season of Q2 was exceptionally warm which saw a drop in attendance linked to people choosing outdoor and beach type activities. That said membership growth continued positively and the summer swim schools significantly outperformed expectation particularly with summer of fun funding which provided tuition to over 200 children of which 30% joined the learn to swim programmes. The Sept promotion saw sales representing a net 1271 (22%) increase in fitness members which will support recovery and footfalls into the service.						
<b>Remedial Action</b>	The autumn season (Q3) is traditionally a growth period in peoples activity in leisure and a general move towards team sports and indoor activities. Initial enquiries, sales and indicators currently point to improvement in Q3.  There are some community and facility based promotions under way in the coming quarter which will engage more people in being more active, for example Beat the Street in Llanelli, Aquatics fitness developments in facilities and new rural products aimed towards community hubs in rural settings such as Newcastle Emlyn or St Clears.						
<b>Service Head:</b> Ian Jones				<b>Performance status:</b> Off target			

ACTIONS - Theme: WBO10. Look after the environment now and for the future			
Sub-theme: A - Address requirements of the Environment (Wales) Act 2016			
Action	15670	Target date	31/03/2023
<b>Action promised</b>	E12: Update the Carmarthen West Masterplan and adopt as Supplementary Planning Guidance to inform strategic site delivery to implement the adopted LDP and monitor its success		
<b>Comment</b>	The preparation of the Carmarthen West Masterplan and adoption as SPG will be reviewed as part of the preparation of the consolidated Deposit Revised LDP.		
<b>Remedial Action</b>	Following the County Council's decision on the 9th of March 2022 the LPA will be preparing a 2nd Deposit version of the Plan. The impact of the need to prepare an updated master plan and the resource implications will be reviewed in light of its content.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> Off target	

Theme: WBO10. Look after the environment now and for the future							
Sub-theme: B - Deliver planning according to Planning (Wales) Act 2015							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Percentage of planning appeals dismissed PAM/019	Not applicable		Q2: <b>72.7</b>  End Of Year: <b>76.5</b>	Target: <b>70.0</b>  Result: <b>50.0</b>	Target: <b>70.0</b>  Result: <b>66.7</b>  Calculation: <b>(10÷15) × 100</b>	Target: <b>70.0</b>	Target: <b>70.0</b>
<b>Comment</b>	The number of appeals determined and the variation in outcomes reflects the delays in their consideration as a result of delays given the backlog derived from Covid and the transition of the Planning Inspectorate across the Planning Environment Decisions Wales (PEDW). In this respect the proportion of appeals upheld does not reflect ongoing progress in terms of improving the quality of decision making and the enhancing of performance and timely decision making in light of the Audit Wales report. Standalone figure for Q2 is 7/9 (77.9%). One decision captured as 'Allowed' eventhough it was a hybrid decision - partly allowed and partly dismissed.						
<b>Remedial Action</b>	Monitor decision making processes and identify improvements. Ensure decision making reflects material planning considerations and the content of the Adopted Local Development Plan, including providing additional guidance and support to Planning Committee. The Council's performance on this national indicator forms part of the quarterly and EOY reporting to Planning Committee.						
<b>Service Head:</b> Rhodri Griffiths				<b>Performance status:</b> Off target			
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of planning applications Validated within 5 days, following payment PLA/015	Not applicable		New measure	Target: <b>100.0</b>  Result: <b>62.3</b>	Target: <b>100.0</b>  Result: <b>64.7</b>  Calculation: <b>(557÷861) × 100</b>	Target: <b>100.0</b>	Target: <b>100.0</b>
<b>Comment</b>	The pre-app responses are impacted by resource issues which we are seeking to address via the reconfiguration of the flat structure within the development management team through the recruitment of Planning Assistants.						
<b>Remedial Action</b>	2 Planning Assistants due to commence duties on 31st October 2022.						
<b>Service Head:</b> Rhodri Griffiths				<b>Performance status:</b> Off target			
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of Building Control Recommendations Made and Contact with Applicant / Agent within 21 days. PLA/016	Not applicable		New measure	Target: <b>90.0</b>  Result: <b>87.9</b>	Target: <b>90.0</b>  Result: <b>82.4</b>  Calculation: <b>(136÷165) × 100</b>	Target: <b>90.0</b>	Target: <b>90.0</b>
<b>Comment</b>	Figure lower due to summer holidays and some sickness of the plan vetting team. The cumulative figure for the year is 82% some 12% over the national figure.						
<b>Remedial Action</b>	Monitor quarter 3 to see how improvement is made						
<b>Service Head:</b> Rhodri Griffiths				<b>Performance status:</b> Off target			
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of Planning Ecology responses made to planning consultations within 21 days PLA/020	Not applicable		New measure	Target: <b>100.0</b>  Result: <b>78.5</b>	Target: <b>100.0</b>  Result: <b>72.6</b>  Calculation: <b>(228÷314) × 100</b>	Target: <b>100.0</b>	Target: <b>100.0</b>
<b>Comment</b>	New staff are progressing in their training and as a result the total number of consultation responses generated in Q.2 was 126 compared with 102 in Q.1. Compared to Q.1, in Q.2 there was a 41 % increase in the number of consultations received by Planning Ecology and a 23% increase in the number of responses made during the period. (Despite an increase in the number of responses made, the % made within the target date did drop from 78.5% in Q1 to 68.5% in Q.2 giving an average % rate of response made within the target date over the 6 months of 72.6%).						
<b>Remedial Action</b>	As new staff gain in experience it is expected that, subject to the numbers of consultations received, the % responded to with the target date will increase.						
<b>Service Head:</b> Rhodri Griffiths				<b>Performance status:</b> Off target			

Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of planning enforcement cases investigated within 84 days. PLA/021	Not applicable		New measure	Target: <b>80.0</b>  Result: <b>54.2</b>	Target: <b>80.0</b>  Result: <b>64.6</b>  Calculation: <b>(208÷322) × 100</b>	Target: <b>80.0</b>	Target: <b>80.0</b>
<b>Comment</b>	The department are working through a historic backlog of enforcement cases. The enforcement team have dealt with more than 1700 cases in the last 12 months and reduced the current "in investigation" cases to 378. The measure is unfortunately skewed by data relating to historic cases. Standalone Q2 118/156 = 75.6%. Shows improvement on Q1 which was 54.2%.						
<b>Remedial Action</b>	Set out within the audit Wales recommendations the planning team now have a Team and lead to focus on Planning enforcement cases are proactively addressing the historic backlog. The measure is unfortunately skewed by data relating to historic cases. Standalone Q2 Data at 75.6%, demonstrates continuous improvement on Q1 which was 54.2%.						
<b>Service Head:</b> Rhodri Griffiths			<b>Performance status:</b> Off target				

Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Average time taken to take positive planning enforcement action PLA/022	Not applicable		New measure	Target: <b>100</b>  Result: <b>101</b>	Target: <b>100</b>  Result: <b>178</b>  Calculation: <b>15808÷89</b>	Target: <b>100</b>	Target: <b>100</b>
<b>Comment</b>	The department are working through a historic backlog of enforcement cases. The enforcement team have dealt with more than 1700 cases in the last 12 months and reduced the current "in investigation" cases to 378. The measure is unfortunately skewed by data relating to historic cases.						
<b>Remedial Action</b>	Set out within the audit Wales recommendations the planning team now have a Team and lead to focus on Planning enforcement cases are proactively addressing the historic backlog. The measure is unfortunately skewed by data relating to historic cases.						
<b>Service Head:</b> Rhodri Griffiths			<b>Performance status:</b> Off target				

Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of Planning Enforcement complaints replied to within 5 working days of receipt PLA/023	Not applicable		New measure	Target: <b>100.0</b>  Result: <b>90.9</b>	Target: <b>100.0</b>  Result: <b>92.9</b>  Calculation: <b>(328÷353) × 100</b>	Target: <b>100.0</b>	Target: <b>100.0</b>
<b>Comment</b>	The department are working through a historic backlog of enforcement cases. The enforcement team have dealt with more than 1700 cases in the last 12 months and reduced the current "in investigation" cases to 378. The measure is unfortunately skewed by data relating to historic cases. Q2 Standalone 179/189=94.7%.						
<b>Remedial Action</b>	Set out within the audit Wales recommendations the planning team now have a Team and lead to focus on Planning enforcement cases are proactively addressing the historic backlog. The measure is unfortunately skewed by data relating to historic cases.						
<b>Service Head:</b> Rhodri Griffiths			<b>Performance status:</b> Off target				

Theme: WBO5. Create more jobs and growth throughout the county							
Sub-theme: B-Locally, by delivering the Transformational Strategy Area Plans targeting urban, coastal, rural.							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Number of Jobs safeguarded with Regeneration assistance EconD/011	Not applicable		New measure	Target: <b>10.0</b>  Result: <b>1.0</b>	Target: <b>20.0</b>  Result: <b>10.0</b>	Target: <b>35.0</b>	Target: <b>85.0</b>
<b>Comment</b>	10 jobs safeguarded via bureau						
<b>Remedial Action</b>	Work ongoing on projects that will realise outputs later in the year.						
<b>Service Head:</b> Jason Jones			<b>Performance status:</b> Off target				

<b>ACTIONS - Theme: WBO5. Create more jobs and growth throughout the county</b>			
<b>Sub-theme: B-Locally, by delivering the Transformational Strategy Area Plans targeting urban, coastal, rural.</b>			
<b>Action</b>	15144	<b>Target date</b>	30/09/2023 (original target 31/03/2023)
<b>Action promised</b>	Liaise with forward planning to put in place Local development Orders for Primary Towns and strategic employment site at Cross Hands East		
<b>Comment</b>	The Carmarthen and Ammanford Town Centre LDOs have been adopted following Council and Welsh Government Approval. An annual monitoring report will be produced in Feb 2023. An LDO for the Cross Hands East Strategic Employment Site has commenced with the preparation of an evidence pack and the development of pre-conditions. These will support the content of the LDO and its implementation. Discussion has been had with Cross Hands JV who are supportive of the LDO and work is progressing. This will be reported for consultation in due course. The Llanelli Town Centre LDO has ended following the expiration of its operational period. We will continue to monitor the potential and need for any future interventions within the Llanelli town centre.		
<b>Remedial Action</b>	Whilst Carmarthen and Ammanford Town Centre LDOs have been adopted, an LDO for the Cross Hands East Strategic Employment Site is underway and work is progressing which will be reported for consultation in due course.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> Off target 	

<b>Theme: WBO5. Create more jobs and growth throughout the county</b>							
<b>Sub-theme: E-Developing learning, skills, employability and encouraging a spirit of entrepreneurship.</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of "major" applications determined within time periods required.  PLA/009	Not applicable		New measure	Target: <b>80.0</b>  Result: <b>75.0</b>	Target: <b>80.0</b>  Result: <b>64.7</b>  Calculation: <b>(11÷17) x 100</b>	Target: <b>80.0</b>	Target: <b>80.0</b>
<b>Comment</b>	The department are working through a historic backlog of planning applications which are out of time, some of those cases have related as far back as 2007. Development management have identified each of the backlog cases and prioritising the oldest cases in parallel to meeting the target time for new cases. 38 major applications are currently "in determination" which represents significant progress on the 133 cases identified in July 2021 and the registration of a further 40. The measure is unfortunately skewed by data relating to historic cases.						
<b>Remedial Action</b>	Set out within the audit Wales recommendations the planning team now have a lead planner to focus on major applications and are proactively addressing the historic backlog. Development management have identified each of the backlog cases and prioritising the oldest cases in parallel to meeting the target time line for new cases. The department is focussed in resolving two route causes- section 106 agreements and phosphates which have held up applications. We are working to reduce s106 timelines to below 6 months and have requested mitigation plans for all "phosphate "caught applications within 3 months						
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> Off target 					
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Average time taken to determine "major" applications in days.  PLA/010	Not applicable		New measure	Target: <b>84</b>  Result: <b>133</b>	Target: <b>84</b>  Result: <b>512</b>  Calculation: <b>8705÷17</b>	Target: <b>84</b>	Target: <b>84</b>
<b>Comment</b>	The department are working through a historic backlog of planning applications which are out of time, some of those cases have related as far back as 2007. Development management have identified each of the backlog cases and prioritising the oldest cases in parallel to meeting the target time for new cases. 38 major applications are currently "in determination" which represents significant progress on the 133 cases identified in July 2021 and the registration of a further 40. The measure is unfortunately skewed by data relating to historic cases. The oldest case, S/17768 - Application Age = 5,381 days (land at Monksford Street, Kidwelly) was resolved in q2.						
<b>Remedial Action</b>	Set out within the audit Wales recommendations the planning team now have a lead planner to focus on major applications and are proactively addressing the historic backlog. Development management have identified each of the backlog cases and prioritising the oldest cases in parallel to meeting the target time line for new cases. The department is focussed in resolving two route causes- section 106 agreements and phosphates which have held up applications. We are working to reduce s106 timelines to below 6 months and have requested mitigation plans for all "phosphate "caught applications within 3 months.						
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> Off target 					
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of Statutory pre-application response within the time period required (21 days)  PLA/014	Not applicable		New measure	Target: <b>85.0</b>  Result: <b>40.8</b>	Target: <b>85.0</b>  Result: <b>37.4</b>  Calculation: <b>(37÷99) x 100</b>	Target: <b>85.0</b>	Target: <b>85.0</b>
<b>Comment</b>	The pre-app responses are impacted by resource issues which we are seeking to address via the reconfiguration of the flat structure within the development management team through the recruitment of Planning Assistants.						
<b>Remedial Action</b>	2 Planning Assistants are due to commence duties on 31st October 2022.						
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> Off target 					

**Theme: WBO6. Increase the availability of rented and affordable homes**  
**Sub-theme: A - Affordable Homes Delivery Plan**

Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
The number of new additional properties managed by our internal social lettings agency 7.3.2.25	Not applicable		Q2: <b>8</b>  End Of Year: <b>9</b>	Target: <b>5</b>  Result: <b>4</b>	Target: <b>15</b>  Result: <b>4</b>	Target: <b>30</b>	Target: <b>40</b>
<b>Comment</b>	The current economic conditions and the introduction of new housing legislation has created uncertainty in the private rented sector. Whilst earlier in the year we felt we could have taken advantage of this situation to bring more properties into our social lettings stock to manage on behalf of landlords and maintain tenancies this hasn't been the case. Landlords that are unsure are selling their properties rather than letting through us and those that do enquire, our offer cannot/ does not meet their expectation. Increasing the offer would distort the housing market further, putting more households at risk and adding to homelessness pressures. Based on the current performance we are unlikely to hit the EOY target.						
<b>Remedial Action</b>	The private rented sector has and still can provide a vital outlet to alleviating homelessness and had conventionally met the need where social housing or home ownership hasn't been an option. The SLA has contributed significantly to the number of new affordable homes that we have been delivered and should complement the new build programme and buy back scheme going forward. We will develop a specific business plan for the SLA detailing the future direction of the service so that we retain existing properties and how we bring new ones on. The work will not stop in the meantime and we'll continue to engage with landlords or empty home owners to bring properties on board and take opportunities as they present themselves. We'll also change our approach and realign Leasing Scheme Wales to empty homes and bolster the financial and management options available to that part of the sector.						

**Service Head:** Jonathan Morgan **Performance status:** Off target 

Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Percentage of empty private properties brought back into use PAM/013	Not applicable		Q2: <b>2.36</b>  End Of Year: <b>6.00</b>	Target: <b>1.00</b>  Result: <b>Not available</b>	Target: <b>3.00</b>  Result: <b>1.87</b>  Calculation: <b>(37 ÷ 1982) × 100</b>	Target: <b>5.00</b>	Target: <b>7.00</b>
<b>Comment</b>	Much of the work around Empty Properties is historically generated half-way through the year and instigated through proactive work with Property Owners. This is because at the start of each previous year, the empty properties that we focus on is reset. What we need to do and get better at is develop a pipeline of schemes through the remedial actions below and having good intelligence around operational activity which will then ensure consistent and even distribution of empty properties returned to use across all quarters. We can however, expect to see a rise in performance statistics from quarter 3 onwards.						
<b>Remedial Action</b>	In improving our performance both short and longer-term, the following actions are also planned; <ul style="list-style-type: none"> <li>• Implementation of a revised Empty Homes Policy will see the Service tackling Empty Properties using more Enforcement Action</li> <li>• Implementation a National Empty Homes Grant Scheme to tackle longer-term empties (12+ months), and</li> <li>• Filling vacant posts within the Service to ensure increased staff resources to deliver on the above</li> <li>• Implement a Power BI monitoring tool for performance monitoring on council tax data, this is being refined giving a better/ truer picture of the number empties across the County.</li> </ul>						

**Service Head:** Jonathan Morgan **Performance status:** Off target 

Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Percentage of rent lost due to properties being empty PAM/039	Not applicable		Q2: <b>4.0</b>  End Of Year: <b>3.9</b>	Target: <b>3.9</b>  Result: <b>4.1</b>	Target: <b>3.9</b>  Result: <b>4.0</b>  Calculation: <b>(1040645 ÷ 26223078) × 100</b>	Target: <b>3.9</b>	Target: <b>3.9</b>
<b>Comment</b>	The Quarter 2 results show an improvement of 0.1% from Quarter 1. Although this remains higher than targeted, the number of void properties has continued to reduce because of significant prioritisation of voids processes and performance. It is anticipated that performance will continue to improve through the year.						
<b>Remedial Action</b>	A detailed review of voids processes was completed in May 2022 and the Empty Homes and Void Improvement Board has been established to oversee the implementation of the recommendations of the Review. Changes already implemented include improved performance data and batching of voids to encourage take up by contractors. This has already had an effect on performance during Q2 and further process and resource changes are planned in Q3 and Q4, with further improvement expected in the months ahead.						

**Service Head:** Jonathan Fearn **Performance status:** Off target 

**ACTIONS - Theme: WBO6. Increase the availability of rented and affordable homes**  
**Sub-theme: A - Affordable Homes Delivery Plan**

Action	15340	Target date	31/03/2023
<b>Action promised</b>	We will improve turnaround times and reduce the backlog of repairs, Voids and DFGs and value for money		
<b>Comment</b>	The backlog of repairs and voids is reducing but demand for DFGs has significantly increased over recent months, which has increased the current backlog.		
<b>Remedial Action</b>	We are continuing to advertise for additional trades operatives for both the responsive maintenance team and the voids (New Homes) Team. We are, however, unlikely to fill all posts given current buoyant construction market conditions. Realignment of the Division will address current under-resourcing of teams, to respond to the increasing demand for DFGs and to improve response times for repairs and voids. We are working with Environment colleagues who are procuring a new Minor Works framework. In the meantime we are seeking to package work by type and location to encourage contractors to undertake work. An inflation uplift is required for the current Minor Works Framework to encourage contractors to work for the Authority. Additional resource is required to support procurement of a new Minor Works Framework to increase contractor capacity going forward.		

**Service Head:** Jonathan Fearn **Performance status:** Off target 

# ON TARGET

<b>ACTIONS - Theme: WBO10. Look after the environment now and for the future</b>			
<b>Sub-theme: A - Address requirements of the Environment (Wales) Act 2016</b>			
<b>Action</b>	15663	<b>Target date</b>	31/12/2022
<b>Action promised</b>	E11: To engage and support officers who are delivering actions and report on the delivery of the Environment Act Forward Plan		
<b>Comment</b>	All officers reporting on actions in the CCC Environment Act Forward plan are aware of this requirement. They have twice been sent copies of the actions on which they will be reporting on 30/09/2022		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15664	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E11: Utilise S106 agreements and developer contribution to deliver other necessary biodiversity benefits where this is appropriate		
<b>Comment</b>	The Rural Conservation Section is delivering biodiversity benefits, funded by developers via S 106 agreements and Unilateral Undertakings at Cae Pobl(Cross Hands), Dafen Custody Suite, Machynys, Morfa Berwig Local Nature reserve (Bynea) , Mynydd Mawr Woodland Park, Cross Hands West and Alltwalis Wind Farm using developer contributions		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15665	<b>Target date</b>	30/06/2023 (original target 30/06/2022)
<b>Action promised</b>	E11: Advise and shape our response to the Nature Emergency declare by Welsh Government		
<b>Comment</b>	At the first meeting of the Panel (21/09/2022) Rosie Carmichael Introduced agenda paper 3 on the background to the declaration of the Nature Emergency by Cabinet in July 2022, the work the authority is undertaking to enhance biodiversity with partners, and the opportunities for the Panel to be involved in the Council next Env Act FP that will run from Jan 2023. The following actions were agreed: <ul style="list-style-type: none"> <li>• Chair to take a recommendation to Cabinet to support the signing of the Edinburgh Declaration.</li> <li>• Secretariat to probe options for a site visit to one of the authority's biodiversity enhancement sites.</li> <li>• Members to consider a paper on development of the Environment Act forward plan at a future panel meeting.</li> <li>• Secretariat to provide a list of potential external invitees to provide evidence to the panel at the next meeting.</li> </ul>		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15666	<b>Target date</b>	30/09/2022
<b>Action promised</b>	E11: The adoption of our Strategic Plan for Managing Land for Pollinators, will be progressed with a pilot being run over several sites in 22/23 in collaboration with Grounds Maintenance		
<b>Comment</b>	Awaiting report form Grounds Maintenance who are monitoring the delivery of the project across the 31 pilot sites. Review mtg with GM on 8/11/2022, when we will look at successes and challenges. CCC's Biodiversity Officer recorded the flowering plants on the majority of the sites in June/ July , when there was evidence of the new cutting regimes being delivered on some site.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15668	<b>Target date</b>	30/09/2022
<b>Action promised</b>	E11: Facilitate delivery of Welsh Government's Local Places for Nature capital stream		
<b>Comment</b>	Delivery of the 5 LP4N grant in Carms is progressing, much of the work will be completed in the winter months: CCC - Kidwelly - pond restored, works complete. CCC - MCP planting of native perennials, which will benefit pollinators , adjacent to the coast road is planned for delivery in the winter CCC - Tregib Phase 1 of path construction is complete. The grazer has vacated the land and tree planting, fencing, and Phase 2 of path construction is planned for the winter months. A contractor has been engaged and purchase orders sent out. Dyfed Powys Police have been very slow in progressing the purchase of the cut and collect machine for their estate. They are also required to prepare 5 management plans by March 2023, setting out where the machine will be used to enhance biodiversity on their estate. Trinity St Davids -re design of the pond and establishment of an orchard will take place in the winter months on the Carmarthen campus. Claim for spend up to 30 Sept 22 in progress. NBGW are facilitating the partnership building aspect for the LP4N grant as set out in a SLA with CCC. We are working with a multi skilled team from NBGW and are also able to make use of NBGW as a venue for engagement activities, with an event for the PSB on 13th October 22, organised by NBGW to raise awareness of the grant.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15669	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E12: Prepare Annual Monitoring Reports for submission to Welsh Governments - reporting against the Local Development Plan's monitoring and Implementation framework		
<b>Comment</b>	The preparation of the Annual Monitoring Report (AMR) reflects the requirements around and commitments to performance monitoring in terms of the delivery and implementation of the Revised LDP. The AMR is under preparation and is currently in the reporting cycle ahead of reporting and will be published and submitted to the WG before the 31st of October 2022.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15671	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E12: Monitor annually Employment Land take up and premises occupancy to implement the adopted LDP and monitor its success		
<b>Comment</b>	The work on the annual Employment Land Study (ELS) is ongoing and will be published in support of the Annual Monitoring Report on the implementation of the LDP. It will be published concurrently with the AMR in October 2022. Previous versions are available on the Council webpages.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15672	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E12: Undertake Town Centre Audits monitoring activity and vacancy rates in town centres (Bi-annually) to implement the adopted LDP and monitor its success		
<b>Comment</b>	The work on the annual Town Centre Retail audit is ongoing and will be published in support of the Annual Monitoring Report on the implementation of the LDP. It is anticipated this will be published concurrently with the AMR in October 2022. Previous is available on the Council webpages noting that the period associated with Covid-19 and the lockdown prevented effective monitoring during and immediately after this period.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	

<b>Action</b>	15673	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E12: Produce the Regional Waste Monitoring Report through grant award from the Welsh Government to implement the adopted LDP and monitor its success		
<b>Comment</b>	The work on the 2022/23 monitoring report is will commence pending WG confirmation of the grant award for this year. The 2021/22 Regional Waste Report has been produced and published as agreed and in accordance with the WG grant award.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15674	<b>Target date</b>	31/12/2024
<b>Action promised</b>	E13: Prepare the statutory Revised Local Development and supporting documents and evidence through to examination and adoption of the Revised Local Development Plan in accordance with the Delivery Agreement		
<b>Comment</b>	Following the resolution at County Council to prepare a second consolidated version of the Deposit Revised LDP work has commenced on evidence gathering and policy and plan revision. It is scheduled to be published for consultation Dec/Jan with submission for examination in summer 2023. The Revised Delivery Agreement has been endorsed by the Welsh Government and is available on our website in accordance with statutory provisions.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15676	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E13: Prepare a Green and Blue Infrastructure Strategy (phase 1)		
<b>Comment</b>	The preparation of the Green and Blue Infrastructure Strategy (phase 1) is complete.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15677	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E13: Implement the Carmarthen and Ammanford Town Centre Local Development Order's		
<b>Comment</b>	The Ammanford and Carmarthen Local Development Orders came into effect in February 2022 and are currently in operation and being implemented.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15678	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E13: Prepare and adopt the Cross Hands East Strategic Employment Site Local Development Order's		
<b>Comment</b>	The Cross Hands East Strategic Employment Site LDO is currently subject to the development pack to support its implementation and operation along with necessary pre-conditions. Once finalised the LDO and its statement of reasons will be reported to County Council ahead of a public consultation on its content and subsequent adoption.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15679	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E13: To review and revise the Llanelli Town Centre LDO to align with Town Centre Recovery Plan		
<b>Comment</b>	Following the expiration of the Llanelli Town Centre LDO in February 2022 a number of factors are being reviewed which will affect the need for and/or benefits of a future new LDO. In this respect, the WG has proposed an extension of the Permitted Development Right which replicate much of the provisions of the original LDO. The publication of the Flood Maps for Wales and the issues associated with flooding in the Town Centre will influence negatively residential conversions across much of the town centre. This will be further evaluated as part of the Strategic Flood Consequences Assessment being prepared for Carmarthenshire as a whole. The need for the LDO will also be considered in light of the proposed content of the 2nd Deposit Revised LDP. This reflects the decision of the County Council on the 9th of March 2022. Will continue to monitor and review in light of the above.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15680	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E13: Produce Phosphate calculator and mitigation guidance		
<b>Comment</b>	The action is complete. The Nutrient (phosphate) calculator has been published and is available on the Council website. The mitigation guidance has been finalised and is available on request pending translation.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15681	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E13: Establish a Nutrient Management Board for the Afon Tywi (and become members of the Afon Teifi, Wye and Cleddau Boards) including Governance arrangement and establishing supporting technical and reporting structures as part of the preparation of future Nutrient Management Plans		
<b>Comment</b>	The Nutrient Management Board for the Tywi (along with those for the Cleddau and Teifi) have been established with the first meeting in August. Finalise elements of governance including the terms of reference as well as the membership and establishment of the Technical and Stakeholder Groups are in progress and will be considered at the next meeting. The recruitment of a Nutrient Management Board Programme Manager is pending appointment. This represents a key regional role in delivering the function and remit of the Boards.		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15682	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E14: Deliver the Action Plan in response to the recommendations of the Audit Wales Office report into delivery of the Planning Service to provide an efficient and effective service for the customer		
<b>Comment</b>	Audit Wales` 12 month follow up report has been received and confirms that in their view all recommendations have been addressed satisfactorily. The report will be presented to GAC on 21 October		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	
<b>Action</b>	15683	<b>Target date</b>	30/06/2022
<b>Action promised</b>	E16: Implementation of Enforcement Statement		
<b>Comment</b>	The Planning Enforcement Statement is being implemented		
<b>Service Head:</b> Rhodri Griffiths		<b>Performance status:</b> On target	

Theme: WBO10. Look after the environment now and for the future							
Sub-theme: B - Deliver planning according to Planning (Wales) Act 2015							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Percentage of all planning applications determined in time PAM/018	Not applicable		Q2: <b>77.2</b>  End Of Year: <b>80.8</b>	Target: <b>85.0</b>  Result: <b>91.3</b>	Target: <b>85.0</b>  Result: <b>89.1</b>  Calculation: <b>(649÷728) × 100</b>	Target: <b>85.0</b>	Target: <b>85.0</b>
<b>Service Head:</b> Rhodri Griffiths			<b>Performance status:</b> On target				
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of Minor planning applications determined within 8 weeks or within Extension Of Time agreed PLA/011	Not applicable		New measure	Target: <b>80.0</b>  Result: <b>86.8</b>	Target: <b>80.0</b>  Result: <b>86.5</b>  Calculation: <b>(257÷297) × 100</b>	Target: <b>80.0</b>	Target: <b>80.0</b>
<b>Comment:</b> Target exceeded in Q2							
<b>Service Head:</b> Rhodri Griffiths			<b>Performance status:</b> On target				
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of householder planning applications determined within 8 weeks or Extension of Time agreed PLA/012	Not applicable		New measure	Target: <b>90.0</b>  Result: <b>98.4</b>	Target: <b>90.0</b>  Result: <b>95.6</b>  Calculation: <b>(217÷227) × 100</b>	Target: <b>90.0</b>	Target: <b>90.0</b>
<b>Comment:</b> Target exceeded							
<b>Service Head:</b> Rhodri Griffiths			<b>Performance status:</b> On target				
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of Building Control decisions taken within 6 weeks PLA/017	Not applicable		New measure	Target: <b>90.0</b>  Result: <b>94.5</b>	Target: <b>90.0</b>  Result: <b>95.2</b>  Calculation: <b>(157÷165) × 100</b>	Target: <b>90.0</b>	Target: <b>90.0</b>
<b>Service Head:</b> Rhodri Griffiths			<b>Performance status:</b> On target				

<b>ACTIONS - Theme: WBO12. Promote Welsh Language &amp; Culture</b>			
<b>Sub-theme: D - Promoting our Welsh Culture &amp; Heritage</b>			
<b>Action</b>	13289	<b>Target date</b>	31/03/2023 (original target 31/03/2022)
<b>Action promised</b>	We will deliver a transformation plan for the existing Museums provision at the County Museum Abergwili, Parc Howard, Kidwelly Industrial Museum and Museum of Speed Pendine to improve the provision for residents and visitors.		
<b>Comment</b>	<p>Stage 1 developing the 10-year Carmarthenshire Museum Service Strategic Plan for 2023 2017-2022 is completed; stage 2 to completion by March 2023, following staff restructuring. The transformation plan set out in the current Strategic Plan is on track, focussing on strengthening infrastructures such as property and ICT connectivity as a solid foundation for onward improvement.</p> <p>CARMARTHENSHERE MUSEUM AND THE BISHOP'S PARK. The final steps of the museum phase 1 internal renovation are being completed; the renovated galleries are on track to open early 2023. Future development priorities for a phase 2 renovation programme will be considered in alignment with Carmarthen Hwb. The two schemes are potentially interdependent because the Hwb will release spaces at the museum currently used to store collections. The Tywi Gateway Trust Lottery-funded Bishops Park phase 1 project will close in December 2022. Two capital items supported through County Council contribution - the gardener's compound and the volunteers' room - are awaiting completion. The café and visitor centre has been fully operational since August. Two schemes are pending planning approval (car park - November 2021, and oil tank security fence - May 2022). The Bishops Park has been awarded a Green Flag award.</p> <p>PARC HOWARD MUSEUM. Following completion of the phase 1 essential maintenance project, the additional phase 2 project to upgrade mechanical and electrical systems has faced challenges presented by supply issues. A programme revision is expected to include a minimum 1-month extension. Phase 3 includes internal redecoration and creating a new accessible visitor entrance with retail facilities. Phases 2 and 3 are running concurrently and are anticipated to be completed October/November 2022. The museum exhibition designs and community engagement consultation are in progress. The museum is anticipated to reopen spring 2023.</p> <p>KIDWELLY INDUSTRIAL MUSEUM. A programme of surveys and assessments are in progress to establish baseline data on the site. An independent collections audit and assessment has been completed and a report received. A Preliminary Ecological Assessment will be completed by 30 September. A structural survey of the build structures across the site is in progress. Corporate Health &amp; Safety have updated risk assessments with recommendations for action at the site requiring investment. Grounds maintenance continues to be provided on a temporary contract basis. The Kidwelly Industrial Museum trustees have received a draft Deed of Surrender for consideration by their legal representatives. A report will be prepared to consider the findings of the surveys and as a basis for understanding future options. The Council, in collaboration with Kidwelly Town Council and local stakeholders, will then engage and consult with the public to consider plans and options for the historic site.</p> <p>MUSEUM OF LAND SPEED. The museum building will soon be handed to Carmarthenshire County Council to allow progress to fit out from November. The museum environment will be monitored from end of September to provide data on the conditions of the temperature, relative humidity, and air pollutants to provide to other museums lending material to the museum. The new museum environment must be stabilised before artefacts can be displayed. Opening is anticipated to be February 2023 but this is dependent on the environment being correct and security standards achieved.</p>		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	
<b>Action</b>	13290	<b>Target date</b>	31/03/2023 (original target 31/03/2020)
<b>Action promised</b>	We will begin the museums transformation plan with the delivery of a £1.2 million redevelopment of the County museum at Abergwili.		
<b>Comment</b>	<p>The full external restoration scheme of Carmarthenshire Museum is complete, and the building is watertight. The £1.2m investment was shared between Carmarthenshire Museum and the Tywi Gateway Trust and attracted additional external investment as match-funding, both for the County Council and the Tywi Gateway Trust, thereby significantly increasing the value of the authority's contribution.</p> <p>Carmarthenshire Museum partially reopened from the end of January hosting the first of three National Gallery Masterpiece Tour exhibitions as its opening programme. Alongside this, the museum delivered an experimental Culture through Dialogue programme with schools in partnership with the Education Department, and hosted Oriol Myrddin's Criw Celf programme. More engagement programmes at the museum are being planned for the 2022 Summer of Fun.</p> <p>The Tywi Gateway Trust officially opens the Bishops Park on 15 July, marking completion of the snagging stage following occupancy of its new premises in the redeveloped Old Bishops Palace outbuildings attached to the museum. There are currently no firm plans for the café operation but a short-term solution will be in place for the summer months. The preparation of the business case for a phase 2 capital project to develop the walled garden is underway following development funding.</p> <p>Visitor numbers to the museum since reopening are lower than pre-Covid levels, at around 33% fewer visitors for the same period in 2019. The soft opening and low-key publicity may have contributed to this, together with the ongoing construction works on site throughout much of this period. Retail sales, nonetheless, continue performing better than pre-pandemic levels, even with reduced visitors. It should also be noted that the museum was closed for 3 weeks for filming a TV drama during this period too, which will have impacted on visitor attendances too. An official launch will be planned for later in the year, following completion of the museum service's website and installation of the new Discovery Gallery and Bishops Dining Room.</p> <p>The National Gallery partnership (until December 2023) is testament to the authority's investment and the ability to achieve the appropriate security and environmental conditions to host UK national collections. Carmarthenshire Museum will build on this, continuing to work to attraction nationally and internationally significant artworks and artefacts to Carmarthenshire. This will be part of the service's plan to grow visitor attendances back to pre-Covid levels and beyond.</p> <p>During the museum transformation, a WiFi expansion scheme was commissioned to achieve better connectivity throughout the building. Once tested, the business case for a final phase will be prepared. Enabling WiFi across the museum creates opportunities for using technology differently for interpretation, learning, visitor engagement, and effective collections management recording.</p>		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	
<b>Action</b>	13292	<b>Target date</b>	31/03/2023 (original target 31/03/2019)
<b>Action promised</b>	We will deliver a new archive repository and information hub for Carmarthenshire.		
<b>Comment</b>	Collections returned. Staffing in place. Archive opening to public Weds 13th July 2022		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	
<b>Action</b>	13530	<b>Target date</b>	31/03/2023 (original target 31/03/2018)
<b>Action promised</b>	We will review governance and deliver re-development options for Oriol Myrddin to improve the provision for residents and visitors		
<b>Comment</b>	Cabinet report has agreed to underwrite tendered cost increases due to inflation and recognised pressures within the construction sector. Shortfall funding being sought. ACW and stakeholders being kept informed. Legal agreements progressing well over recent weeks, with construction work planned to start of site during Autumn 2022 with a 12 months construction period. Re-opening scheduled for circa April 2024. Gallery currently closed with staff re-deployed and working from Abergwili Museum in the interim.		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	
<b>Action</b>	15575	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Develop and deliver actions to increase local secondary spend from both overnight and day visitors.		
<b>Comment</b>	<p>Proactive marketing of local food and drink through the website (100% Sir Gar) and targeted digital media with support from RDP LEADER funding</p> <p>Continued promotion of the video showcasing all the "Market Towns of Carmarthenshire", targeting visitors within a 2.5hr drive time via Facebook advertising generating a reach of 2.6million</p> <p>Further features in Great Western Railway's (GWR) national summer marketing campaign</p> <p>*Work with over 76 local businesses to create the Sir Gar "Larder Trail" guide, targeting national media to promote secondary spend and the destination.</p> <p>Furthering the Walks of Carmarthenshire campaign, with 29 trails now available and marketed via digital facebook advertising</p>		
<b>Service Head:</b> Deina Hockenhill		<b>Performance status:</b> On target	

<b>Action</b>	15582	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Increase the number and economic / branding value of film and screen productions in the County, liaising pre and during filming and promoting post.		
<b>Comment</b>	Over 20 different TV, Film and Static advert productions have been processed through the corporate online film request system in this period - allowing applicants to just make the one contact with the Council instead of seeking various departments. The new promotional brochure has been printed and received ready for wider targeted distribution.		
<b>Service Head:</b> Deina Hockenhuil	<b>Performance status:</b> On target		
<b>Action</b>	15583	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Attract and develop the number and value of major and signature events to Carmarthenshire, focusing on those that amplify the values of Carmarthenshire and deliver local benefits.		
<b>Comment</b>	Marketing and Media officer attended the launch of the Welsh Government event strategy in July, with a view to adding value to the national level where suitable and relevant. A discussion has been arranged with the Major Events team of the Government and CCC officers with a view to preparing a Sir Gar event strategy, that represents large and signature events as well as the very important community events and how they need and can be supported		
<b>Service Head:</b> Deina Hockenhuil	<b>Performance status:</b> On target		
<b>Action</b>	15585	<b>Target date</b>	31/03/2023
<b>Action promised</b>	That the Council work with all interested partners in the tourism sector & local communities to develop, support & promote a programme of year-round local events/festivals across the County - including creating & promoting a digital support "toolkit" for local community event organisers		
<b>Comment</b>	Marketing and Media officer attended the launch of the Welsh Government event strategy in July, with a view to adding value to the national level where suitable and relevant. A discussion has been arranged with the Major Events team of the Government and CCC officers with a view to preparing a Sir Gar event strategy, that represents large and signature events as well as the very important community events and how they need and can be supported		
<b>Service Head:</b> Deina Hockenhuil	<b>Performance status:</b> On target		

<b>ACTIONS - Theme: WBO13. Better Governance and use of Resources</b>			
<b>Sub-theme: B1 - Integrity and Values</b>			
<b>Action</b>	15466	<b>Target date</b>	31/03/2023
<b>Action promised</b>	To develop a set of key performance indicators for the Legal Services and Land Charges service.		
<b>Comment</b>	Appraisals have been undertaken for all senior staff and this include the agreed KPIs and a requirement for them to be cascaded to all team members		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		
<b>Action</b>	15467	<b>Target date</b>	31/03/2023
<b>Action promised</b>	To collaborate with HM Land Registry (HMLR) so as to enable HMLR to become the registering authority for Local Land Charges for the County of Carmarthenshire in accordance with the provisions of Schedule 5 of the Infrastructure Act 2015.		
<b>Comment</b>	Although the timetable has slipped slightly to delays in Planning and HMLR, the HMLR are still happy with progress and the project is on track to complete ahead of the March 2023 deadline		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		
<b>Action</b>	15468	<b>Target date</b>	30/10/2022 (original target 30/09/2022)
<b>Action promised</b>	Training and induction programme for returning and new members.		
<b>Comment</b>	The Member Induction Programme was concluded on Monday 24th October and will now be replaced by the Member Development Programme. The Democratic Services Committee agreed at its meeting in September that focus groups with all members be arranged at the end of November in order to seek feedback of the Induction Programme, this feedback will be reported to a future DSC meeting.		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		
<b>Action</b>	15469	<b>Target date</b>	30/09/2022
<b>Action promised</b>	Statutory survey of members on the timings of meetings.		
<b>Comment</b>	Council considered the recommendation of the Democratic Services Committee on the Timing of meetings survey on the 12th October 2022 and UNANIMOUSLY RESOLVED that the recommendation of the Democratic Services Committee on the timing of Council Meetings be approved and the arrangements remain as at present.		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		
<b>Action</b>	15470	<b>Target date</b>	30/09/2022
<b>Action promised</b>	Update database to revise Electoral Wards (58 to 51, with 22 of those being multi-member wards) and creation of an additional elected member.		
<b>Comment</b>	This work was completed in the week following the elections. The website has an electoral ward postcode search facility and you can also search for elected members by name, ward and political party. The option to look at the 2017-22 electoral wards has also been retained for the time being.		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		
<b>Action</b>	15471	<b>Target date</b>	31/05/2022
<b>Action promised</b>	Production of a Petition Scheme and public participation Strategy.		
<b>Comment</b>	The Petition Scheme and Public Participation Strategy were both approved at Council on the 9th February 2022		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		
<b>Action</b>	15472	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Elected member support to allow elected representatives to carry out their councillor role. (Increase in elected members – from 74 to 75 from May 2022).		
<b>Comment</b>	The team continues to support members in their role. A growth bid for additional staff was rejected. A further bid will be submitted this year as the number of enquiries has increased following the influx of new members.		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		
<b>Action</b>	15473	<b>Target date</b>	30/06/2022
<b>Action promised</b>	Compiling new members details and working with Group Leaders and unaffiliated members on the political balance arrangement for the new Council, which includes establishing and agreeing membership of the Cabinet and politically balanced committees, Advisory Panels and representation on outside bodies		
<b>Comment</b>	Following discussions with the Group Leaders and the unaffiliated members, a report on the new political composition of the Authority and Committee membership was taken to the Annual meeting of Council. Reports on Cabinet Advisory Panels and representation on outside bodies have also been considered and members appointed as per nominations received.		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		
<b>Action</b>	15474	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Legal requirement to allow members to attend either physically or remotely (multi-location meetings).		
<b>Comment</b>	In accordance with the legal requirement to allow members to attend either physically or remotely, the Authority has been holding multi-location meetings from the Annual Meeting on the 25th May 2022. If on rare occasions we are unable to hold multi-location meetings then virtual meetings are held instead, which is legally permitted.		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		

<b>Action</b>	15475	<b>Target date</b>	31/05/2022
<b>Action promised</b>	Broadcasting of Council meetings.		
<b>Comment</b>	The Authority currently broadcasts all formal meetings. A new webcasting contract was agreed in May 2022 which increased the number of hosted hours content from 100 hours to 250 hours in order to accommodate this requirement. No additional staff resources were made available for this purpose, despite the impact on the team.		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		
<b>Action</b>	15476	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Committee support and delivery of the democratic process through multi-location meetings.		
<b>Comment</b>	Multi-location meetings have been operating from 25th May 2022. A growth bid for additional resources to support this increase in workload (i.e. holding two separate meeting platforms simultaneously) will be made this year.		
<b>Service Head:</b> Linda Rees Jones	<b>Performance status:</b> On target		

<b>Theme: WBO13. Better Governance and use of Resources</b>							
<b>Sub-theme: B2 - Openness and engagement</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of Freedom of Information Act request responded to in 20 working days 2.1.1.17	Not applicable		Q2: <b>88.12</b>  End Of Year: <b>90.84</b>	Target: <b>90.00</b>  Result: <b>95.96</b>	Target: <b>90.00</b>  Result: <b>94.86</b>  Calculation: <b>(351÷370) × 100</b>	Target: <b>90.00</b>	Target: <b>90.00</b>
<b>Service Head:</b> Noelwyn Daniel				<b>Performance status:</b> On target			

<b>ACTIONS - Theme: WBO13. Better Governance and use of Resources</b>			
<b>Sub-theme: B4 - Making sure we achieve what we set out to do</b>			
<b>Action</b>	15809	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E48: Ensure Planning HWB remains as a permanent addition to the structure to ensure long term support is provided to Development Management and Enforcement Officers to ensure that the improved performance level since the HWB's implementation is sustained to ensure performance is improved		
<b>Comment</b>	We have successfully secured funding for 12 months and have recruited 1 x team leader and 2 x hwb support officers. The team deal with an average of 625 direct enquiries per month. The hwb is dealing with 26% at first point of contact, which is a 1044 enquiries in 2022 to date. The HWB also deals with all Place & Sustainability DSU enquiries of which there have been 276 in 2022 to date. We have included the Planning HWB in the pending re-structure which will ensure they are permanently funded.		
<b>Service Head:</b> Jackie Edwards	<b>Performance status:</b> On target		
<b>Action</b>	15810	<b>Target date</b>	31/03/2023
<b>Action promised</b>	E48: Implement action plan from service review of Information Management Team and Planning applications process review to ensure performance is improved		
<b>Comment</b>	Info Management Team within P&S are working on testing a new Arcus upgrade that will allow a more user friendly public library to feature on the web. We have been working with the planning hwb to establish a new layout for the webpage to capture all information required on the Planning Application process, this is being formatted at present. DM have successfully recruit 2 x assistants who will assist DMO's with validation and permitted development etc they will be in place for Nov 22.		
<b>Service Head:</b> Jackie Edwards	<b>Performance status:</b> On target		

<b>ACTIONS - Theme: WBO13. Better Governance and use of Resources</b>			
<b>Sub-theme: B6 - Managing risks, performance and finance</b>			
<b>Action</b>	15803	<b>Target date</b>	31/03/2023 (original target 31/03/2022)
<b>Action promised</b>	E46: Review processes to improve on payment times for suppliers to improve financial management/DUAL RESPONSIBILITY(CT/IR)		
<b>Comment</b>	Process has been reviewed and implemented, we will continue to work with contractors on receiving electronic invoices. The process will also be reviewed during the implementation stage of the new system.		
<b>Service Head:</b> Jackie Edwards	<b>Performance status:</b> On target		

<b>Theme: WBO2. Help children live healthy lifestyles (Childhood Obesity)</b>							
<b>Sub-theme: A - Increase the range of physical activities for children</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Number of participations at sport and physical opportunities facilitated by Actif Communities (Participation only) 3.4.2.8	Not applicable		Q2: <b>50500</b>  End Of Year: <b>106888</b>	Target: <b>12184</b>  Result: <b>18042</b>	Target: <b>50500</b>  Result: <b>73048</b>	Target: <b>85566</b>	Target: <b>106888</b>
<b>Comment</b>	Since setting the targets for this year we were approached by a partner - West Wales Walking for well-being, to deliver a project on their behalf which has resulted in an increase in participation.						
<b>Service Head:</b> Ian Jones				<b>Performance status:</b> On target			

<b>ACTIONS - Theme: WBO2. Help children live healthy lifestyles (Childhood Obesity)</b>			
<b>Sub-theme: A - Increase the range of physical activities for children</b>			
<b>Action</b>	15073	<b>Target date</b>	30/12/2022 (original target 31/03/2022)
<b>Action promised</b>	Pendine Outdoor Education centre – new service delivery model to be developed to include review of existing site, plus options for additional or alternative onsite and offsite provision, both residential and non-residential.		
<b>Comment</b>	Options appraisal being concluded with input from property design team informing final options. Going to CMT / cabinet late Autumn 2022 to inform long term service offer.		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	

<b>Theme: WBO4. Tackle poverty, help to prevent it, helping people into work, improving lives</b>							
<b>Sub-theme: B - Preventing Poverty</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Percentage of households successfully prevented from becoming homeless PAM/012	66.9	56.7	Q2: <b>43.5</b>  End Of Year: <b>50.5</b>	Target: <b>55.0</b>  Result: <b>59.6</b>	Target: <b>57.0</b>  Result: <b>63.5</b>  Calculation: <b>(214÷337) × 100</b>	Target: <b>59.0</b>	Target: <b>60.0</b>
<b>Comment</b>	As a result of the changes to operational practices, the creation of the Housing Hwb Team and the direct allocation of homes to those in greatest need performance has continued to improve from 50.5% (21/22) to 63.5%1st half (22/23).  A Communities, Homes & Regeneration Scrutiny Committee Task and Finish Group has been established to make proposals for an emergency interim allocations Policy. The findings from which are due to be reported in December 2022.						
<b>Service Head:</b> Jonathan Morgan				<b>Performance status:</b> On target			

<b>Theme: WBO4. Tackle poverty, help to prevent it, helping people into work, improving lives</b>							
<b>Sub-theme: C - Helping people into work</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of adults that feel more positive with improved confidence about seeking work after receiving employability support through Communities 4 Work and Communities 4 Work Plus Programmes. EconD/020	Not applicable		Q2: <b>100</b>  End Of Year: <b>100</b>	Target: <b>100</b>  Result: <b>100</b>	Target: <b>100</b>  Result: <b>100</b>  Calculation: <b>(263÷263) × 100</b>	Target: <b>100</b>	Target: <b>100</b>
<b>Service Head:</b> Jason Jones				<b>Performance status:</b> On target			

Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
% of residents that feel more confident in using a computer and gaining IT skills after receiving digital inclusion support through Communities 4 Work and Communities 4 Work Plus Programmes. EconD/021	Not applicable		Q2: <b>100</b>  End Of Year: <b>100</b>	Target: <b>100</b>  Result: <b>100</b>	Target: <b>100</b>  Result: <b>100</b>  Calculation: <b>(279÷279) × 100</b>	Target: <b>100</b>	Target: <b>100</b>
<b>Service Head:</b> Jason Jones				<b>Performance status:</b> On target			

Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
The number of accredited qualifications achieved by residents attending Employment related courses within the Communities 4 Work and Communities 4 Work Plus Programmes. EconD/022	Not applicable		Q2: <b>151</b>  End Of Year: <b>271</b>	Target: <b>30</b>  Result: <b>45</b>	Target: <b>50</b>  Result: <b>112</b>	Target: <b>100</b>	Target: <b>200</b>
<b>Service Head:</b> Jason Jones				<b>Performance status:</b> On target			

<b>ACTIONS - Theme: WBO4. Tackle poverty, help to prevent it, helping people into work, improving lives</b>		
<b>Sub-theme: D - Improving the lives of those living in poverty</b>		
<b>Action</b>	14920	<b>Target date</b> 31/03/2023
<b>Action promised</b>	We will continue to promote the County's tourism potential via the Celtic Routes project	
<b>Comment</b>	<p>The Celtic Routes Collection is now live on our website which features a range of tours, events and attractions from tourism businesses across the Celtic Routes region. We have also commenced a dedicated marketing campaign to help promote bookings to these local businesses. We shall be holding a series of thematic working groups with local tourism businesses during the Autumn to facilitate and encourage cross working between business in Wales and Ireland and to encourage exchange of knowledge.</p> <p>We continue to engage with the media with a number of press trips organised over the last few months including journalists from all over the UK and Ireland including Choice magazine.</p> <p>The shooting of 'Our Celtic Routes' mini TV series has now been completed. The series is a co-production with broadcasters S4C and TG4 and production company Tinint. The series is being produced in Welsh/ English and Irish/English for domestic and wider international audiences. The 3-part linear series and 6 part digital boxset is set to air this Autumn, dates TBC.</p>	
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b> On target
<b>Action</b>	15334	<b>Target date</b> 30/09/2022
<b>Action promised</b>	We will review homelessness and temporary accommodation services	
<b>Comment</b>	Review has been completed and the New team structure has been agreed.	
<b>Service Head:</b>	Jonathan Morgan	<b>Performance status:</b> On target
<b>Action</b>	15337	<b>Target date</b> 31/01/2023
<b>Action promised</b>	We will appoint a partner developer and prepare development of key sites as part of the Transforming Tyisha Project	
<b>Comment</b>	An Early Market Engagement process was completed at the end of the 2021 which has informed the procurement route for the partner selection. Work is underway with Finance, Legal, Regeneration, Planning, and Procurement colleagues to prepare the procurement documentation and prepare a constraints map of the Ward for the process to commence in autumn / winter 2022	
<b>Service Head:</b>	Jonathan Fearn	<b>Performance status:</b> On target
<b>Action</b>	15518	<b>Target date</b> 31/03/2023
<b>Action promised</b>	We will work with partners to deliver a range of support services to support the development and growth of the third sector within the County	
<b>Comment</b>	Work continues on the draft Social Enterprise for Carmarthenshire and we continue to engage with key stakeholders such as Cwmpas and Social Business Wales. A first draft will be available in November. We also have engaged with the third sector on the development of the Shared Prosperity Fund in Carmarthenshire and have consulted with them on the delivery of this new fund.	
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b> On target
<b>Action</b>	15521	<b>Target date</b> 31/03/2023
<b>Action promised</b>	We will continue to maximise the draw-down of funding from external sources via the new funding programmes and support/undertake their delivery, e.g. the £2.9m award from UK Government's Community Renewal Fund	
<b>Comment</b>	The Community Renewal Fund projects (CRF) continue to run and will come to an end in December 2022, we continue to monitor and evaluate the delivery of all the CRF projects in Carmarthenshire. The Shared Prosperity Fund's (SPF) Regional Investment Plan for the South West was submitted to UK Government on 1st August and we await its approval in October. This will unlock our allocation of £38.68m. We have been working on mechanisms for the delivery of the SPF in order for an effective roll out of the funding to our businesses and communities.	
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b> On target
<b>Action</b>	15522	<b>Target date</b> 31/03/2023
<b>Action promised</b>	That the Council works with partners to develop a co-ordinated approach to identifying, supporting and developing volunteering across the County	
<b>Comment</b>	We continue to work with CAVS on a Volunteering project to be submitted under the Shared Prosperity Fund, once it gets approval from Government in October. We will be encouraging other organisations to develop Volunteering projects and submit them for consideration under the Shared Prosperity Fund.	
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b> On target

<b>ACTIONS - Theme: WBO5. Create more jobs and growth throughout the county</b>			
<b>Sub-theme: A - Regionally, by coordinating and delivering the Swansea Bay City Deal - Pentre Awel</b>			
<b>Action</b>	12985	<b>Target date</b>	31/03/2024 (original target 22/06/2019)
<b>Action promised</b>	As part of the City Deal we will deliver a whole-site project plan for Pentre Awel, to include design and build, service/business planning, public engagement and securing private sector financing to ensure benefits maximisation and ongoing sustainability.		
<b>Comment</b>	<p>Zone 1 update:</p> <ul style="list-style-type: none"> <li>The pre-construction period has been extended from 31st October 2022 to 11th November 2022 to accommodate delays in the market pricing process, with the latter now identified as the revised contract award / entering into contract date</li> <li>An 8 week enabling works programme is targeted for commencement in October 2022</li> <li>Stage 4a design for the Swansea University tenanted area is now complete</li> <li>A brief is under development for the design / fit-out of wet labs within the business area (ground floor, building E)</li> <li>All Bouygues work packages (including piling, steelwork, windows and flooring) are out to the market having been reviewed by Arup/Gleeds and placed on Sell2Wales for pricing. Returns are being assessed and will inform the contract offer to CCC in October 2022</li> <li>Completion of vegetation clearance and reptile translocation</li> <li>Following the reserve matters approval for Zone 1 on 23rd June 2022, SAB (sustainable drainage) approval was granted on 4th August 2022</li> <li>Over the summer months, site hoarding has been erected around the Zone 1 development area incorporating Pentre Awel messaging / branding</li> <li>Bouygues have delivered key community benefits activities over the reporting period. In addition to the dissemination of the first community newsletter in June 2022, BYUK have undertaken 24 hours of STEM engagement and 700+ pupil interactions at several local schools including Ysgol Pen Rhos, Ysgol y Strade and Ysgol Bryngwyn. BYUK and CCC has also met in the period to review the targeted recruitment and training (TR&amp;T) deliverables and agree how the 4,680 person weeks will be disaggregated into apprenticeships, work experience, trainees and new entrants</li> <li>The Zone 1 development has been registered with Royal Mail. Address: Zone 1 (placeholder), Pentre Awel, Llanelli, SA15 2EZ</li> <li>Geldards has been appointed as legal advisors and will help form the NEC3 construction contract</li> </ul> <p>Project update:</p> <ul style="list-style-type: none"> <li>S73 application submitted on 19th August 2022 to extend the outline planning consent for Pentre Awel for a further 5 years. This will secure the development of future phases, namely Zones 2 and 3 (assisted living and business expansion)</li> <li>CCC and partners welcomed David TC Davies MP for a ministerial visit in July comprising a briefing at Y Ffwrnes theatre and site visit</li> </ul>		
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b>	On target
<b>Action</b>	15155	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Continuation of delivery of projects on key strategic sites with a view to job creation and growing the economy: Pentre Awel;		
<b>Comment</b>	<ul style="list-style-type: none"> <li>Reserve Matters Application and SAB approval</li> <li>Completion of key pre-construction activities including vegetation clearance and reptile translocation</li> <li>Completion of RIBA Stage 4a design and submission of work packages (M&amp;E, flooring etc.) to the market for pricing</li> <li>Bouygues has delivered community benefits activities in the reporting period, including schools' engagement with 700+ pupils.</li> <li>Research and Innovation workshop held this has set the parameters for the development of the research and innovation on site. Mapping undertaken between University and Health Board to identify appropriate pathways for managing and identifying research opportunities. Further work undertaken with CCC Economic Development to ensure County wide opportunities can be identified.</li> <li>Education skills and training mapping exercise completed – baseline of current course/programme provision across the region in relevant subject areas</li> <li>Outdoor space working group convened – looking at longlist of options for outdoor initiatives for further analysis</li> <li>As part of the whole site, Zone 3 design development underway – this will enable the creation of assisted living facilities for business development. Zone 2 work demand profile work commenced.</li> </ul>		
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b>	On target

<b>Theme: WBO5. Create more jobs and growth throughout the county</b>							
<b>Sub-theme: B-Locally, by delivering the Transformational Strategy Area Plans targeting urban, coastal, rural.</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
The number of people helped into volunteering with Regeneration assistance EconD/005	Not applicable		Q2: <b>406</b>  End Of Year: <b>931</b>	Target: <b>100</b>  Result: <b>261</b>	Target: <b>200</b>  Result: <b>309</b>	Target: <b>400</b>	Target: <b>927</b>
<b>Comment</b>	309 people helped into volunteering in first6 months of this year via Bureau, Workways /Stu, Communities for Work+, C4W, C4W YPG and Ten Towns						
<b>Service Head:</b>	Jason Jones			<b>Performance status:</b> On target			
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Direct Jobs created (including jobs accommodated & placed into Jobs) with Regeneration assistance EconD/009	Not applicable		New measure	Target: <b>50.0</b>  Result: <b>90.0</b>	Target: <b>125.0</b>  Result: <b>360.0</b>	Target: <b>250.0</b>	Target: <b>624.0</b>
<b>Comment</b>	360 direct jobs created (inc jobs accommodated and placed into jobs) via targeted business support, business growth & start up fund, Transforming towns, bureau, C4W/C4W+/C4W+YPG,and Workways /STU						
<b>Service Head:</b>	Jason Jones			<b>Performance status:</b> On target			
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Indirect Jobs created (indirect and construction Jobs) with Regeneration assistance EconD/010	Not applicable		New measure	Target: <b>10.0</b>  Result: <b>15.0</b>	Target: <b>20.0</b>  Result: <b>57.0</b>	Target: <b>40.0</b>	Target: <b>92.0</b>
<b>Comment</b>	57 Indirect jobs created (construction) Via pendine Attractor, Transforming Towns, Cross Hands Plot 3 and Llandeilo Market Hall projects						
<b>Service Head:</b>	Jason Jones			<b>Performance status:</b> On target			

<b>ACTIONS - Theme: WB05. Create more jobs and growth throughout the county</b>			
<b>Sub-theme: B-Locally, by delivering the Transformational Strategy Area Plans targeting urban, coastal, rural.</b>			
<b>Action</b>	13162	<b>Target date</b>	28/03/2023 (original target 31/03/2019)
<b>Action promised</b>	We will deliver the Carmarthen, Ammanford & Rural transformational plan and deliver initiatives and projects via Carmarthen Rural Enterprise Fund: property Development Funds projects including Pendine attractor; Margaret Street road widening; Carmarthen wetlands and Jacksons Lane development; Business Account Management, Start Ups and Incubation.		
<b>Comment</b>	Pendine Attractor Project - Work is nearing completion on main construction contract and fit out works to museum and installation of playground due to commence later in October 2022. Carmarthen Wetlands / Y Morfa works have now completed and storm and vandalism damage to gateway sign has been rectified. Ongoing business support being provided to area businesses with regards to post Covid 19 restart & recovery and new funding streams. Jackson's Lane Kiosk project - works have commenced off site in March 2020 and are now scheduled for on site commencement in early 2023 subject to planning. Contract works are progressing well on Llandeilo market hall, however a few delays with western Power and revised proposals for lower ground floor ground water ingress protection mean that completion is now expected in February 2023. Carregamman Car Park Greening scheme remaining works have also been completed with snagging works and ongoing maintenance elements remaining.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	13164	<b>Target date</b>	31/03/2025 (original target 31/03/2019)
<b>Action promised</b>	We will deliver the Cross Hands Growth Zone and bring forward developments at Cross Hands East Phase 2; Strategic Employment Site		
<b>Comment</b>	Infrastructure works at the Cross Hands Strategic Employment Site has continued throughout the year with the creation of phase two site access and plot formation. Sectional completion of works was achieved in September 2021 with seasonal landscaping work to continue throughout the winter months. Preferred contractor Andrew Scott Ltd has progressed with the design development of office, industrial and hybrid premises at Plot 3 Cross Hands. RIBA Stage 3 works have been completed and a reserved matters planning application approval was secured in December 2021. Agreements have been reached with the Active Building Centre ABC who are providing capital funding to the project with a view to uplifting the buildings energy performance and its carbon credentials. Design development and costing has continued with a view to agreeing cost and a construction programme, rising costs required additional budget support which has been confirmed following a process by Welsh Government. A letter of intent was issued to the contractor in June 2022, onsite commencement was confirmed as 11th July 2022 with completion expected mid 2023. Works to construct an office building on plot 7 have commenced on site with an estimated completion Autumn 2023.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	13165	<b>Target date</b>	31/03/2025 (original target 31/03/2019)
<b>Action promised</b>	We will develop Local Employment Sites across the County as part Transformations: strategic regeneration plan for Carmarthenshire		
<b>Comment</b>	We will continue to engage with colleagues in the Forward Planning department and monitor the progress of the regeneration land submissions as part of the ongoing LDP review to understand the future development opportunities available. Phase 2 infrastructure works to the Cross Hands East Strategic Employment Site completed September 2021. Final snagging works and seasonal landscaping works during some of the winter months were undertaken. The development has created new market ready development sites with supporting infrastructure with a marketing plan now developed with Welsh Government JV partners. Further initiatives within the County will align with the authority's recovery plan. Capital funds have been released requesting expressions of interest from applicants for the Property Development Grant. This funding has the potential to support new developments upon sites across the County. The first panel to consider expressions of interest will take place in July 2022. Preferred contractor Andrew Scott Ltd has progressed with the design development of office, industrial and hybrid premises at Plot 3 Cross Hands. A letter of intent was issued to the contractor in June 2022, onsite commencement was confirmed as 11th July 2022 with completion expected mid 2023. We have supported colleagues within the forward planning team to highlight the areas within the county which will benefit from a strategic flood consequences assessment. The consultant will be appointed in July 2022.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	13167	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will deliver the Llanelli Town Centre Recovery Masterplan by delivering a number of transformational projects including the redevelopment of the former YMCA, etc.		
<b>Comment</b>	Strategic Targeted Regeneration Projects (TRI) in Llanelli town centre include developments at Market Street North (MSN), the former YMCA building, Y Linc at Market Street South, Crown buildings at Church Street and the Llanelli Goods Shed project in Tyisha. The Market Street North Project was subject to a public enquiry on the 26th October 2021. Officers from various departments within the authority together with external specialist consultants were present to represent the development. We await an outcome from the Planning Inspectorate which was received a positive outcome on 7th July 2022. Following which the project team have reconvened to reconsider the position and budget requirements. Construction works at the former YMCA is making good progress, exterior demolitions of the old extension and major interior adjustments including removal of the existing roof now completed. The steelwork to the rear of the building up to third floor level have been completed. Programme completion is expected mid 2023. The Llanelli Goods Shed project completed at the end of February 2022 occupation of the building as a community hub started in September 2022, the official opening is expected to take place in October 2022. The Y Linc project has secured initial Welsh Government grant, due to acquisition by another third party there is a requirement to adjust the project. Consideration will be made with the applicant and will need to be progressed with Welsh Government through a revised application. The Crown buildings project has secured in principle approval of grant and has secured a revised approval by the Local Planning Authority. Ongoing discussions are taking place in relation to security for the project, a request has been made for loan funding to support the project. A public consultation exercise was held on 1st December for the Llanelli Town Centre Recovery Plan. The report has been through the Cabinet approval process and is being built into the delivery of the team. The former TRI funding has been rebranded as Transforming Towns, an open market call has been released for expressions of interest from third parties with a view of developing deliverable projects both at a strategic and placemaking town centre level. The expressions of interest received were taken to an internal grants panel in July 2022. The expressions of interest noted will be supported to full application stage and through to delivery should the regional budget allocation allow.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	13168	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will further develop the Carmarthenshire Coastal Belt at Llanelli, Burry Port and Pembrey		
<b>Comment</b>	Following involvement from Welsh Government JV partners there has been a requirement to postpone release of the sites at Burry Port while resolving the position on the request from WG Ministers for an additional level of affordable homes on site exceeding the current LDP allocation of 20%. Design parameters and scoring criteria has been produced to channel interests to a high level of design quality which will be updated as progress is made. Much of the preparation works for the tender release have been put on hold temporarily. Conscious of the implications of the delay we are seeking to go through the S73 application process to protect the outline planning applications on the residential and commercial leisure sites as currently we have until November 2022 to submit reserved matters applications. WSP were appointed in June to support with the submission of the S73 applications. The applications will be submitted early October 2022. Following agreement with WG the sites will be released to the market through a tender exercise with a view of selecting a preferred developer subject to the conclusion of the tender exercise. An outline planning application for residential development at North Dock has been approved. This will progress through a similar tender exercise following the resolution of position at Burry Port.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	

<b>Action</b>	13181	<b>Target date</b>	31/03/2025 (original target 31/03/2019)
<b>Action promised</b>	We will lead on and complete all land acquisitions required to facilitate strategic highway schemes such as Cross Hands Economic Link Road and Towy Valley Cycleway		
<b>Comment</b>	Economic Link Road - terms now agreed on all land holdings except land in unknown ownership. Progress on completions delayed by landowners solicitors. Towy Valley Cycle Path - Positive progress with some landowners but CPO still required. CPO to be finalised after PAC process completed.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	14011	<b>Target date</b>	31/03/2024 (original target 31/03/2021)
<b>Action promised</b>	We will continue to deliver a Property Development Fund (new and existing) worth £11 million (£3.4 million from the Council and circa £7.5 million private sector investment).		
<b>Comment</b>	Work remains ongoing on final two projects supported under the original funding allocations. It is anticipated that the eight projects supported under the original capital funding allocations will result: in a total investment into the Carmarthenshire economy of £11.76m; the provision of 94,400sq ft of additional employment space; with the potential to accommodate 212 jobs. The fund reopened to applications in February 22 for the new funding allocation and after assessing 15 applications in July 2022, 7 projects have been invited to work up detailed applications.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	14012	<b>Target date</b>	31/03/2024 (original target 31/03/2020)
<b>Action promised</b>	We will continue to deliver the Rural Enterprise Fund (new and existing) worth £6.3 million (£2.2 million from the Council and circa £4.1 million private sector investment).		
<b>Comment</b>	From original funding allocations 21 projects have fully completed and are open for business resulting in a total investment to date into the rural economy of £4.854m with a view to creating 157.5 jobs over the next three years. Work has commenced on a further 3 schemes with one of those schemes nearing completion. 5 projects have been approved at stage 1 of the application process and are continuing to work up their detailed stage 2 applications. New funding allocation was opened in April 2022 with applications considered on July 22. Fourteen applicants have now been invited to prepare detailed applications.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	14918	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will deliver employment support through the Workways + programme		
<b>Comment</b>	Workways continues to support the short and long term unemployed with training and work experience that will potentially lead to employment. There has been an increase in activity during recent months with 33 people going into jobs; 28 completing accredited qualifications and 10 taking part in volunteering work to support their path into employment. The programme has been extended to August 2023.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15528	<b>Target date</b>	31/03/2024
<b>Action promised</b>	We will deliver the Carmarthen Town Centre Recovery Masterplan by Delivering Initiatives and Projects to include: Jackson Lane Development, Town centre key building acquisitions, various transforming towns and CRF revenue initiatives and delivery of LUF Funded Carmarthen & Pembroke Hwb project		
<b>Comment</b>	Funding secured to deliver Carmarthen and Pembroke Hwb project, building acquired. Contractor appointed on a two stage tender to bring forward development. Detailed design works ongoing to finalise special layouts for end users and RIBA stage 3 design with a view to finalising detail designs in February 2023 and commencing construction shortly afterwards. Draft Greening Infrastructure proposals received from appointed consultants for Jacksons Lane square with a view to informing detail design for this area. Transforming Towns and CRF revenue initiatives ongoing with mystery shopper initiative complete, Lorawan IOT pilot in progress and Feasibility Study draft report received for potential enhancement projects to St Peters Car Park, King Street and Nott Square, lanes, Signage Audit and Waste Bin review.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15529	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will deliver the Ammanford Town Centre Recovery Masterplan by delivering initiatives and projects to include: Carregamman Car Park Greening, CRF - revitalise Rhydaman and Transforming Towns Revenue Initiatives.		
<b>Comment</b>	Caragamman car park greening works complete, snagging and maintenance works ongoing. Draft concept design documents received for Revitalise Rhydaman with a view to completing design project Dec 2022. Transforming town revenue initiatives ongoing.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15530	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will further develop the Carmarthenshire Coastal Belt at Pendine by delivering the Pendine Attractor Project		
<b>Comment</b>	Construction progressing well and main contract work expected to be completed in October 2022. Museum specialist fit out and playground installation to commence in October 2022 with a view to facilities opening early in 2023.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15533	<b>Target date</b>	31/03/2023
<b>Action promised</b>	That the Council considers demand and opportunities for the development of medium sized food based business and production units		
<b>Comment</b>	Work is progressing on scoping out the demand and opportunities for the development of medium sized food units across the county, with sites and opportunities being explored.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15540	<b>Target date</b>	31/03/2023
<b>Action promised</b>	To actively promote, market and deliver development opportunities in relation to: 1. The Costal Belt; 2. Town Centres; 3. Cross Hands East Strategic Employment Site - Milestone for 2022/23 - to agree terms for 3 employment sites.		
<b>Comment</b>	Developers have been secured for an employment site on Cross Hands East Strategic Employment site and discussions continue to progress on bringing forward development opportunities within the other locations identified.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	

<b>ACTIONS - Theme: WBO5. Create more jobs and growth throughout the county</b>			
<b>Sub-theme: C-Developing the rural economy with a focus on the 10 Towns Initiative</b>			
<b>Action</b>	13174	<b>Target date</b>	31/01/2023 (original target 31/03/2020)
<b>Action promised</b>	We will consider options for ensuring the most effective use of the Council farm estate to support affordable farming initiatives and maximising development/diversification opportunities, particularly in relation to regeneration of renewal energy		
<b>Comment</b>	Report on the County Farm Estate to go to CMT on the 13th October 2022.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	13175	<b>Target date</b>	31/03/2024 (original target 31/03/2019)
<b>Action promised</b>	We will deliver regeneration initiatives that focus on the development of the rural market towns in the County via projects and initiatives such as the 10 Towns capital fund, Rural Employment Space Joint Venture, Laugharne Car Park & Llandeilo Market Hall		
<b>Comment</b>	Construction is progressing well with Llandeilo Market Hall project, however delays with the western power move to sub station and lower ground floor ground water ingress protection have meant completion is now expected in February 2023. `Ten Towns` Growth plans have now been completed for all the ten towns. Growth plan teams continue to work on the submission of their detailed project applications for the £1m capital Recovery grants pot having submitted EOI`s previously. Joint venture agreement has been signed with Welsh government to assist with the delivery of the rural employment space initiative and Welsh government have engaged design consultants to work up detailed designs for the first project at Beechwood 2.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15228	<b>Target date</b>	31/03/2023
<b>Action promised</b>	In line with the AW Report Regenerating Town Centres in Wales – National Report Sept 2021, recommendation 4, we will through the multi-disciplined corporate enforcement group implement the Empty Property Action Plan, using potential loan funding from WG's Empty Property Management Fund to utilise necessary enforcement powers where appropriate		
<b>Comment</b>	Carmarthenshire have completed the training provided and subsequently developed an Empty Property Action Plan for enforcement within town centres linked to the Transforming Towns agenda. Carmarthenshire have an Enforcement Group in place, made up of officers from a wide range of departments aimed to tackle the empty properties in the County. The second meeting took place on 27th September 2022. The group are tasked with working through a Property Priority list originally consisting of 27 problematic properties mixed between commercial and residential across the County, mostly within the primary towns. Meetings have been held with Welsh Government officials to target specific buildings and the option of utilising specific consultant support alongside a loan has been offered. To date the group have started working their way through the properties and through collaborative working 2 commercial properties have subsequently been unlocked and are now occupied. As the group progresses there will be consideration made regarding requests to add properties to the list.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15232	<b>Target date</b>	31/12/2023
<b>Action promised</b>	In line with the Audit Wales Report Regenerating Town Centres in Wales – National Report Sept 2021, recommendation 6, we will use the regeneration tool to self-assess our town centre regeneration work where necessary		
<b>Comment</b>	Regeneration has led in the preparation of town centre recovery plans for Ammanford, Carmarthen and Llanelli, which have been to public consultation and endorsed by Cabinet on the 17/01/22. In addition, Regeneration has been leading on developing the "Ten Towns" plans. All these plans have acknowledged the changes occurring in town centres that have been accelerated by the pandemic, Brexit and other market forces. We will make use of the regeneration tool to support our work where appropriate, this work is ongoing.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15520	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We shall consider opportunities to work with other local authorities and partners to establish a Rural Deal to focus on rural regeneration and continue to deliver support through the Leader programme		
<b>Comment</b>	We have been working with our colleagues in Gwynedd, Ynys Mon and Ceredigion Councils on the submission of the ARFOR 2 proposal for £11m funding up until March 2025. We can expect approval to commence the fund in October this year. ARFOR 2 focuses on the Welsh Language and the economy with a further focus on our young people.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15524	<b>Target date</b>	31/03/2023
<b>Action promised</b>	That the Council continues to make grant funding available to support the growth aspirations of the County's businesses and communities via external funding programmes.		
<b>Comment</b>	The South West Investment Plan for the Shared Prosperity Fund was submitted to UK Government by 1st August. We are awaiting its approval and this will unlock £38.68m for projects in Carmarthenshire. A substantial proportion of the SPF is targeted at supporting local businesses. Once the SPF is approved our businesses can start benefitting from a new funding Programme.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15526	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Development of recovery and growth plans for Ten Rural Market Towns and to commence delivery of interventions identified		
<b>Comment</b>	We continue to support the Ten Towns in bringing forward some of the key aspirations identified within their respective growth plans. The Market Town officers are continuing to work with the individual areas to develop their second stage applications for the £100k which has been approved in principle. £10k revenue Leader funding has now been approved for revenue schemes within the towns and are being implemented e.g. a new Farmers Market has commenced in Llanybydder, Llandeilo have launched a new town app, near launch of new website for Whitland and surrounding areas, Cwmaman have employed a technician for the development of their Maker Space. In addition, specific video content, photography, social media content and PR support has been developed to promote the variety of		

	<p>the offer across our rural towns. Due to launch in Autumn 2022, the Ambassador training project will provide the opportunity for businesses, community stakeholders and tourism providers in and around the Ten Towns to learn more about their area and Carmarthenshire as a whole in order to transfer knowledge and history to visitors thus encouraging longer dwell time within the County.</p> <p>We are also working with Actif Sir Gar to pilot the use of digital equipment to deliver hybrid health and wellbeing services in Whitland, Kidwelly and Cwmamman. Alongside fitness and children's health activities, Actif staff will also engage with preventative health services delivered by other agencies to offer such services within/from these newly equipped rural settings.</p>		
<b>Service Head:</b> Jason Jones	<b>Performance status:</b> On target		
<b>Action</b>	15539	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will expand the size and number of Street Markets in the County subject to the demand being sustained to help business start-ups and strengthen our town centre economies.		
<b>Comment</b>	Revamp of Markets website ongoing and this will provide Licenced Markets the information and support to set up their own Market. Proposal to expand Markets in Carmarthen by replicating the Monthly Food Market and expanding the area used by the current market - discussions continuing with Legal Services and Highways on the legality of expanding into Guildhall Square. Delivery are working with the BID and resources will need to be identified to replicate The Means contribution to the Monthly Food Market at Llanelli.		
<b>Service Head:</b> Jason Jones	<b>Performance status:</b> On target		

<p><b>Theme: WB05. Create more jobs and growth throughout the county</b>  <b>Sub-theme: D-Strengthen the foundational economy and community resilience.</b></p>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
<p>The level of Private Sector Investment / external funding secured (£)</p> <p>EconD/008</p>	Not applicable		<p>Q2:</p> <p><b>2868583</b></p> <p>End Of Year:</p> <p><b>10428528</b></p>	<p>Target:</p> <p><b>1500000</b></p> <p>Result:</p> <p><b>3063033</b></p>	<p>Target:</p> <p><b>3500000</b></p> <p>Result:</p> <p><b>6565629</b></p>	<p>Target:</p> <p><b>9000000</b></p>	<p>Target:</p> <p><b>20294683</b></p>
<b>Comment</b>	£6,565,629 PSI/External funding secured via EARTH, Workways/STU, leader, CRF, Bureau, BREF, Transforming Towns, Business Growth & Start Up Fund, Ammanford regeneration Development Fund, LUF Carmarthen & Pembroke Hwb, BREF, Llandeilo Market Hall and Cross Hands						
<b>Service Head:</b> Jason Jones				<b>Performance status:</b> On target			
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
<p>Number of business enquiries supported with Regeneration assistance</p> <p>EconD/012</p>	Not applicable		New measure	<p>Target:</p> <p><b>150</b></p> <p>Result:</p> <p><b>471</b></p>	<p>Target:</p> <p><b>350</b></p> <p>Result:</p> <p><b>888</b></p>	<p>Target:</p> <p><b>550</b></p>	<p>Target:</p> <p><b>1068</b></p>
<b>Comment</b>	888 businesses supported via Carmarthenshire Rural Enterprise Fund, Property development Fund, Llandeilo Market Hall, Ammanford Regeneration development fund, CRF - Towns and Growth, C4W+/C4w+ YPG, RLSP, Workways/STU, CRF - Iaith Gwaith, BREF, Transforming Towns, Progressive Procurement, Business growth & Start Up, targeted business Engagement, CRF Business Llanelli						
<b>Service Head:</b> Jason Jones				<b>Performance status:</b> On target			

<b>ACTIONS - Theme: WBO5. Create more jobs and growth throughout the county</b>			
<b>Sub-theme: D-Strengthen the foundational economy and community resilience.</b>			
<b>Action</b>	14894	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will provide business support to start up and established businesses including self-employed and micro businesses by delivering a programme of business grants with a focus on helping businesses to grow		
<b>Comment</b>	Detailed application documents including Terms and Conditions for both the Business Start-up Grant and the Business Growth were launched early January 2022. The detail was released to the enquiry list and the launch of the funding was promoted along with the suite of capital funding support offered by the County Council. To date 19 start-up grants have been awarded to the value of £143,047.62 grant supporting the creation of 59 FTE jobs and 45 growth grants have been awarded providing grant of £323,840.12 creating 94.5 FTE jobs – Total 64 applications awarded - £446,887.74 creating 153.5 FTE's. A further 5 applicants were awarded but have subsequently withdrawn. Grant claims have started to be processed by the team and detail of jobs created are being recorded. The current round of grant have now closed and we are only waiting on one deferred decision to be considered. There are 149 businesses on the waiting list, which we will notify if we secure additional funds to release another round of grants. These are made up of 67 start ups enquiries and 80 growth enquiries.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15119	<b>Target date</b>	31/03/2023
<b>Action promised</b>	To engage with Carmarthenshire businesses within key sectors and/or key growth areas via a prioritised business engagement list		
<b>Comment</b>	A refined list of Small and Medium Sized Enterprises within key growth sectors and/or with high growth potential has been compiled in draft with the support of colleagues within the Regional Learning and Skills Partnership. Alongside the focused list a survey has been issued to 1800 businesses, a request from 10 responders have requested further advice, for which engagement is underway and will be accelerated following appointment of 2 x Business Development Officers which started in position on 7th March 2022. The businesses on the list continue to be engaged with the business team with potential opportunities linked to funding, Business Skills Bank and have been invited to events such as the Tour of Britain to support engagement. An updated and focused business strategy is currently being drafted for consideration. This will be alongside a new way of recording business information and detail through MS Teams Lists. A further 6500 businesses have been engaged with via the Business Newsletter to promote Business Skills Bank and the Regional Civil Engineering Framework. This task was supported by the Marketing and Media team. 30 businesses were supported and advised as a result of general enquiries via the contact centre, Cllr enquiries and emails.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15125	<b>Target date</b>	31/03/2023
<b>Action promised</b>	To provide business support in relation to public sector tender pipeline opportunities and lower value procurement opportunities		
<b>Comment</b>	Officers have undertaken an exercise to amalgamate a number of smaller business databases that were in existence across Economic Development into a master database containing the details of approximately 2,400 Carmarthenshire-based businesses, broken down by sector to allow for maximum usability. PPE, Workwear and Cleaning Products – Framework tender opportunity Officers utilised the database to identify and engage with businesses aligned to the PPE, Workwear and Cleaning Products sectors. Engagement primarily took the form of calls and then follow-up emails. 22 businesses were engaged, with follow-up emails being issued to all businesses advising of the tender PIN notice advertised on Sell2Wales and the opportunity to register directly with the procurement department for a pre-tender engagement exercise in October M&E, Remedial Works – Framework tender opportunity Officers utilised the business database to identify and engage with businesses aligned to the M&E and Remedial Works sectors as indicated by the proposed tender lots associated with this framework . 94 businesses were engaged via phone and/or email and were made aware of the opportunity. A further engagement exercise will be initiated once a tender date is confirmed. The Procurement department has formed an emerging tender pipeline schedule which Economic Development Officers are aligning with in order to focus their support for businesses. A survey has been issued to 1800 businesses, a request from 10 responders have requested further advice, for which engagement is underway and will be progressed. The Specialist countryside contractors framework was released on Sell 2 Wales in June and will close in July, following engagement and linking in with Marketing and Media 35 businesses have declared interest. We are currently working up plans to support the release of the Civil Engineering Framework which will be opened to applications in September. We are planning on attracting a range of specialist businesses from micro to large to get involved on the new framework. The business team engaged with 450 businesses operating in the construction sector via email and telephone to promote the opportunities of the very small contract (<£50k) on the Regional Civil Engineering Framework. A further 6,000 plus businesses were engaged with via the business newsletter. The PIN notice was available in July and the tender is proposed to be released in late September or early October. 28 Businesses attended the tender workshop associated to the framework. The team will engage with the procurement team to action the next stages of engagement and support.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15523	<b>Target date</b>	31/03/2023
<b>Action promised</b>	That the Council ensures a focus on the further development of the Foundational Economy sector within Carmarthenshire whilst supporting the principles of the Circular Economy		
<b>Comment</b>	We have appointed consultants, namely Afallen to scope, develop and pilot circular economy activities which minimise waste and increase opportunities for communities to access repair and reuse facilities and initiatives across the Ten Towns. This contract is being delivered in conjunction with our Waste Services team to ensure that activity is integrated with the Eto project. Afallen are currently meeting with each of the areas to scope out local needs and opportunities.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15525	<b>Target date</b>	31/03/2023
<b>Action promised</b>	That the Council works with other business support agencies and services (e.g. Business Wales, Business in Focus, Farming Connect etc) to enable greater clustering of support and signposting to local businesses		
<b>Comment</b>	we continue to work with key Welsh Government support services, e.g. Business in Focus and Business Wales in the co design of ARFOR 2 and the Shared Prosperity Fund. In addition, Business in Focus are delivering a Community Renewal Fund project in Carmarthenshire which is benefitting our local businesses by clustering support.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15532	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Launch a Business Renewable Energy Fund to support businesses with renewable energy initiatives and carbon reduction. Support up to 50% of the project cost to a maximum of £10,000		
<b>Comment</b>	Since its launch in April this year, a total of 44 expressions of interest have been received. 7 projects have been approved worth a total investment of £185,071.50 (grant awarded = £64,119.50 + match funding of £120,952). The remaining 37 applications are proceeding to the 2nd stage of the application process.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	

<b>Theme: WBO5. Create more jobs and growth throughout the county</b>							
<b>Sub-theme: E-Developing learning, skills, employability and encouraging a spirit of entrepreneurship.</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Number of individuals supported through Council employability schemes to earn a real living wage EconD/023	Not applicable		New measure	Target: 30  Result: 35	Target: 80  Result: 93	Target: 130	Target: 200
<b>Service Head:</b> Jason Jones			<b>Performance status:</b> On target				

<b>ACTIONS - Theme: WB05. Create more jobs and growth throughout the county</b>		
<b>Sub-theme: E-Developing learning, skills, employability and encouraging a spirit of entrepreneurship.</b>		
<b>Action</b>	15114	<b>Target date</b> 31/03/2023
<b>Action promised</b>	Develop a digital training programme to upskill citizens across the region to meet the changing digital skills needs	
<b>Comment</b>	Digital skills remain a key priority for the region and will be required across all key sectors. There are over 828 digital companies in the region employing over 3871, however within all sectors 6,552 people are using digital technology in their job and this is growing creating a demand for more of the workforce to be skilled in the digital technology of the future. The Regional Skills Partnership is working with industry to identify the gaps and develop upskilling and new courses through the Skills and Talent programme. The Workways+ programme has delivered basic digital training to 11 individuals since April.	
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b> On target
<b>Action</b>	15131	<b>Target date</b> 31/03/2023
<b>Action promised</b>	Provide an urgent support mechanism for those at risk of redundancy or have lost their job by utilising existing employability skills & expertise from within CCC. Promote a contact number/details & support available, support to include advice and guidance; jobs fairs and training where required to support people into work	
<b>Comment</b>	The Employability programmes operating within Carmarthenshire work with the Department of Work and Pensions(DWP) and Careers Wales to ensure that the teams are fully aware of any potential redundancies of business closures. A number of jobs fairs have been held in the three major towns that have generated jobs in the private sector as a result of their attendance. A number of other jobs fairs and events are being arranged during the Autumn to highlight key employment opportunities.	
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b> On target
<b>Action</b>	15132	<b>Target date</b> 31/03/2023
<b>Action promised</b>	Provide support through Employability programmes, identifying key training and skills opportunities through engagement with businesses & identifying key skills required. Departments within CCC will work with the RLSP to identify key skills gaps	
<b>Comment</b>	Communities for Work has supported people with training and work experience opportunities to meet the needs of employers in the region. The programme has also been specifically targeting young people 16-24 with support from the Welsh Government Young Persons Guarantee programme which aims to support young people into education/training and/or work. This work has involved a number of key events to target young people to give them the support to guide them into training or advice to get into a job. A number of Jobs Fairs and other events are planned throughout the year and employers will be invited to participate to fill vacant jobs.	
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b> On target
<b>Action</b>	15535	<b>Target date</b> 31/03/2023
<b>Action promised</b>	Deliver the £30million Skills and Talent Programme to create a skilled workforce for the future, developing opportunities to upskill and train at least 3500 individuals in the county and increase the % of Carmarthenshire citizens with above level 3 qualifications by 2026	
<b>Comment</b>	The Skills and Talent programme has approved 2 projects for funding to deliver career pathway and accredited qualification for over 3500 learners in the region. The programme will also support 300 new apprentices in the region within the construction sector. A further four projects have been considered, all supporting accredited qualifications for school children and higher level skills in the net zero sector.	
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b> On target
<b>Action</b>	15635	<b>Target date</b> 31/03/2023
<b>Action promised</b>	E1: Develop and implement discretionary pre-application service to support the delivery of the Councils Strategic Economic Objectives by the determination of major planning applications within agreed timescales.	
<b>Comment</b>	Planned to have the service operational by 1st April 2023	
<b>Service Head:</b>	Rhodri Griffiths	<b>Performance status:</b> On target

<b>ACTIONS - Theme: WB05. Create more jobs and growth throughout the county</b>		
<b>Sub-theme: F-Ensuring clear business support plans to support any implications from Brexit</b>		
<b>Action</b>	15519	<b>Target date</b> 31/03/2023
<b>Action promised</b>	We will investigate and monitor the impact of Brexit on the economy of Carmarthenshire via the Brexit Risk and Opportunities Register	
<b>Comment</b>	This action is no longer applicable for this coming year, due to the Brexit Risk and Opportunities Register having been disbanded following the agreement of CMT. Risks were terminated or tolerated by the Brexit Working Group, which has also disbanded.	
<b>Service Head:</b>	Jason Jones	<b>Performance status:</b> On target

<b>ACTIONS - Theme: WB05. Create more jobs and growth throughout the county</b>			
<b>Sub-theme: G - Supporting local and digital economic growth</b>			
<b>Action</b>	15070	<b>Target date</b>	31/03/2023 (original target 31/03/2022)
<b>Action promised</b>	We shall contribute towards the Council`s Economic Recovery plan: capital investment schemes (Pendine, Oriel Myrddin and Pentrawel)		
<b>Comment</b>	Pendine attractor project construction works progressing well, and due to be completed late September 2022. Museums specialist fit-out to follow, along with external playground and final hotel fit-out. Tender for operating 42 bed hotel has not returned satisfactory bids (having been advertised twice), so options being consider to re-advertise (with images of almost complete facilities), whilst working up detail in parallel for in-house operating if necessary. Working towards Spring 2023 opening for site; Oriel Myrddin legal works progressing with new independent Trust set up, and funding and lease documents being finalised. Tender costs have not unexpectedly, come back higher than budget due to sector volatility and inflationary pressures. Funding solutions being worked through, with an anticipated start on site in Autumn 2022 for a 12 month construction period; Plans for new Well-being hub (new Llanelli Leisure Centre) progressing well as part of wider Pentre Awel project, with main contractor now appointed; See specific PIMS updates on relevant projects too		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	
<b>Action</b>	15527	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Supporting local businesses by creating a digital platform to showcase local produce and to provide an additional outlet for local businesses		
<b>Comment</b>	We continue to promote local Carmarthenshire based businesses via the online, 100% Sir Gar portal. To date 200 businesses have registered on the platform. We are in the process of establishing a Christmas Pop up shop in Carmarthen, Ammanford and Llanelli		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15542	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Work with all relevant partners and stakeholders to address issues of poor broadband connectivity and mobile coverage across the County, particularly in rural areas		
<b>Comment</b>	Of Carmarthenshire`s approximately 96000 premises: - 90.7% now have access to Superfast broadband or better (above 30 megabits per second) - 47% now have access to Gigabit broadband (Speeds above 1000 megabits per second)  We continue to work with private sector, UK Government and Welsh Government to support existing ongoing fibre deployment and to secure additional future fibre investment.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	
<b>Action</b>	15543	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will continue to lead the £55 million investment in Digital Infrastructure across Carmarthenshire and the wider Swansea Bay City Region		
<b>Comment</b>	Detailed planning is ongoing for a £12 million procurement to deliver Gigabit fibre infrastructure to various public sector hub sites, and in turn numerous communities, across the region. Procurement due to commence in quarter 3 of this financial year.  Operator engagement, lobbying and facilitation is ongoing on behalf of the region to ensure fibre and mobile deployment is accelerated and is as efficient as possible.  A £6 million procurement of superfast broadband to the hardest to reach premises across the region is currently being considered with plans being aligned to an ongoing Welsh Government open market review. This will ensure we avoid subsidising premises which the private sector intends to connect in the next 3 years  Rural connectivity support and engagement officers are currently being recruited by each of the 4 local authorities of the region, funded by the City Deal Digital Programme, to support rural communities in obtaining adequate broadband via various means.  Next Generation Infrastructure Managers are currently being recruited by each of the 4 local authorities of the region, funded by the City Deal Digital Programme, to act as a single point of contact to the mobile and fibre industry, the UK Government and Welsh Government. These managers will be responsible for a delivering a programme of work to encourage and streamline mobile deployment across the region and exploring the use of public sector land and assets to accelerate mobile and fibre deployment.  A regional portfolio of opportunities is being developed to identify potential new interventions and investments in Digital technologies across key sectors. Due for completion September 22.		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	

<b>ACTIONS - Theme: WB05. Create more jobs and growth throughout the county</b>			
<b>Sub-theme: H - Continuing our recruitment of graduates and apprentices</b>			
<b>Action</b>	15115	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Create apprenticeships & graduate opportunities internally and via Property Minor Works & Regional Contractor Framework partners that will include 52 weeks training and skills opportunities (Regen)		
<b>Comment</b>	The Skills and Talent programme is working with Pentre Awel and other City Deal projects to deliver apprenticeship opportunities in construction, engineering and digital roles. The programme has supported 10 Mechanical and Engineering apprentices starting in September 22		
<b>Service Head:</b> Jason Jones		<b>Performance status:</b> On target	

Theme: WBO6. Increase the availability of rented and affordable homes							
Sub-theme: A - Affordable Homes Delivery Plan							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
The number of affordable homes delivered during the year 7.3.2.24	Not applicable		Q2: <b>119</b>  End Of Year: <b>308</b>	Target: <b>19</b>  Result: <b>46</b>	Target: <b>105</b>  Result: <b>114</b>	Target: <b>168</b>	Target: <b>220</b>
Service Head: Jonathan Morgan			Performance status: On target				
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Average number of calendar days taken to complete all housing repairs PAM/037	Not applicable		Q2: <b>13.4</b>  End Of Year: <b>15.1</b>	Target: <b>16.0</b>  Result: <b>9.3</b>	Target: <b>16.0</b>  Result: <b>7.3</b>  Calculation: <b>64790 ÷ 8882</b>	Target: <b>16.0</b>	Target: <b>16.0</b>
Service Head: Jonathan Fearn			Performance status: On target				
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Number of new homes created as a result of bringing empty properties back into use PAM/045	Not applicable		Q2: <b>0</b>  End Of Year: <b>12</b>	Target: <b>0</b>  Result: <b>Not available</b>	Target: <b>0</b>  Result: <b>1</b>	Target: <b>0</b>	Target: <b>10</b>
<b>Comment</b>	We have no control over this PI and it is down to Empty Property Owners as to whether they wish to convert empty dwellings into flats (which will increase the units of accommodation). The projection for this PI is made in line with schemes that had expressed an interest through the Houses into Homes loan scheme, as flat conversions. The team has been working on the Western Valleys Empty Homes Grant Scheme pilot for Welsh Government.						
<b>Remedial Action</b>	There are 8 approved schemes accounting for 8 additional units, with 1 completing in this recording period and it is hoped that the remaining units will complete by the end of Quarter 3. This will help significantly towards the EOY target.						
Service Head: Jonathan Morgan			Performance status: On target				

<b>ACTIONS - Theme: WBO6. Increase the availability of rented and affordable homes</b>			
<b>Sub-theme: A - Affordable Homes Delivery Plan</b>			
<b>Action</b>	15332	<b>Target date</b>	31/03/2025
<b>Action promised</b>	We will deliver the first year of the five-year housing regeneration development programme (2022-2027)		
<b>Comment</b>	Our new plan sets our vision to support the delivery of over 2000 homes for rent and sale over the next 5 years (2022-2027). The plan is based on meeting housing need and stimulating economic growth across the County creating jobs, building strong sustainable communities and growing the green economy. The first three council new build sites were completed and let in 2021/22. Four sites will be completed and let in 2022 creating over 100 new homes for local people including individuals with complex needs. A further 20 homes will be purchased in 2022/23 to meet housing need and added to the council's housing stock.		
<b>Service Head:</b>	Jonathan Morgan	<b>Performance status:</b>	On target
<b>Action</b>	15335	<b>Target date</b>	31/12/2022
<b>Action promised</b>	We will improve contractor capacity and contractual arrangements ensuring value for money and quality through a review of frameworks and commissioning arrangements for housing-related property works		
<b>Comment</b>	Contract and Commissioning activity is to be undertaken by the Environment Department on an ongoing SLA for housing-related activity. Pending re-tendering of the Minor Works Framework, discussions have been ongoing with a number of contractors on the existing Minor Works Framework as part of the Voids Review and a procurement workstream has been established as part of the Empty Homes & Voids Improvement Board. Due to lack of contractor capacity, we are planning to package work by type and on a geographic basis, to persuade contractors to take on additional work via mini competition exercises. Alternative lotting strategies are also being considered to improve contractor availability in the successor Minor Works Framework.		
<b>Service Head:</b>	Jonathan Fearn	<b>Performance status:</b>	On target
<b>Action</b>	15336	<b>Target date</b>	31/05/2023
<b>Action promised</b>	We will review and rebalance internal and external resources by employing more in-house operational maintenance staff		
<b>Comment</b>	Recruitment of operatives offered posts in late June 22 is still ongoing due to delays with recruitment process. Only 50% have been employed and/or given start dates. Several found alternative jobs due to the time taken to recruit. We are due to advertise for additional trade operatives over the next few weeks.		
<b>Service Head:</b>	Jonathan Fearn	<b>Performance status:</b>	On target
<b>Action</b>	15338	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will review and re-brand our housing repairs, improvement, and voids services		
<b>Comment</b>	Following transfer of staff for these services from 3rd January 2023, disaggregation of other housing-related property services are ongoing, with a likely completion date of mid October. Realignment of the Division is planned for the autumn/winter 2022 to take account of those staff and services transferred.		
<b>Service Head:</b>	Jonathan Fearn	<b>Performance status:</b>	On target
<b>Action</b>	15339	<b>Target date</b>	31/12/2022
<b>Action promised</b>	We will identify new programmes of investment in our tenants' homes. Complete stock condition survey to improve investment in our council homes.		
<b>Comment</b>	The Stock Condition & Verification Team is now fully staffed, although one officer has recently resigned and will need to be replaced. Survey work is underway and the initial information will be used to inform improved 30-year projections and detailed 3-year business plan proposals from November 2022. Increased survey data will then inform future annual HRA Business Plans and programmes of work		
<b>Service Head:</b>	Jonathan Fearn	<b>Performance status:</b>	On target
<b>Action</b>	15341	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will review other housing-related property functions following the disaggregation of the Division		
<b>Comment</b>	Disaggregation of initial services was completed in January 2022. Disaggregation of the remaining housing-related property services and support functions is expected to be completed by mid-October. Realignment of the Division will then commence		
<b>Service Head:</b>	Jonathan Fearn	<b>Performance status:</b>	On target

**Theme: WBO7. Help people live healthy lives (Tackling risky behaviour and obesity)**  
**Sub-theme: A - Eat and breathe healthily**

Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Percentage of food establishments that meet food hygiene standards PAM/023	Not applicable		Q2: <b>95.84</b>  End Of Year: <b>99.31</b>	Target: <b>95.00</b>  Result: <b>99.27</b>	Target: <b>95.00</b>  Result: <b>99.27</b>  Calculation: <b>(2047 ÷ 2062) × 100</b>	Target: <b>95.00</b>	Target: <b>95.00</b>
<b>Comment</b>	Performance is the highest its been, and is expected to continue. Its worth noting that unrated food business (New business's) are not part of this PI.						
<b>Service Head:</b>	Jonathan Morgan			<b>Performance status:</b> On target			
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
The percentage of Food Business establishments inspected that were liable to a programmed inspection as per the Food Standards Agency Recovery Plan. PPN/002	Not applicable		Q2: <b>43</b>  End Of Year: <b>100</b>	Target: <b>10</b>  Result: <b>12</b>	Target: <b>25</b>  Result: <b>35</b>  Calculation: <b>(306 ÷ 879) × 100</b>	Target: <b>40</b>	Target: <b>100</b>
<b>Comment</b>	It is pleasing that we are currently on target but there will be challenges over the next six months as we prioritise new businesses. To date approximately 200 new businesses have been established since April 2022						
<b>Service Head:</b>	Jonathan Morgan			<b>Performance status:</b> On target			

<b>ACTIONS - Theme: WBO7. Help people live healthy lives (Tackling risky behaviour and obesity)</b>			
<b>Sub-theme: A - Eat and breathe healthily</b>			
<b>Action</b>	16119	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will work to reduce waste and our carbon footprint across our Leisure and Cultural services, whilst increasing opportunities to lead healthy, fulfilled lives		
<b>Comment</b>	We have included strategic targets relating to the net zero carbon ambition for 2030 into our new emerging Leisure, Culture and Outdoor Recreation Strategy. A number of senior officers have also attended a 2 year Circular Economy course led by Swansea University, focussing specifically on actions to reduce waste and reduce our carbon footprint. WE are also in the process of establishing 'Green Champions' across our service to support this work. We have also briefed our new Cabinet member and the Cabinet member with responsibility for this issue on our work to date.		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	

<b>Theme: WBO7. Help people live healthy lives (Tackling risky behaviour and obesity)</b>							
<b>Sub-theme: B - Physical Activity</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
The percentage of people referred to the National Exercise Referral scheme that attend the initial consultation of the programme 3.4.2.6	Not applicable		Q2: <b>52.1</b>  End Of Year: <b>40.4</b>	Target: <b>40.0</b>  Result: <b>50.3</b>	Target: <b>45.0</b>  Result: <b>47.7</b>  Calculation: <b>(197÷413) × 100</b>	Target: <b>50.0</b>	Target: <b>50.0</b>
<b>Comment</b>	Achieved target						
<b>Remedial Action</b>	Even though we achieve our target we are working on a number of ways to improve this figure significantly. Group assessments will be reintroduced in November to increase number of assessments each week. Also, we have appointed into the 3 vacant NERS Instructor posts (total of 45 hours - equivalent to a third of the whole NERS team) - 25 hours started 10th October and 20 hours due to start 1st November.						
<b>Service Head:</b> Ian Jones				<b>Performance status:</b> On target			
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
The percentage of people referred to the National Exercise Referral scheme that complete the 16 week programme PAM/041	Not applicable		Q2: <b>0.0</b>  End Of Year: <b>30.2</b>	Target: <b>35.0</b>  Result: <b>36.8</b>	Target: <b>40.0</b>  Result: <b>55.4</b>  Calculation: <b>(72÷130) × 100</b>	Target: <b>45.0</b>	Target: <b>50.0</b>
<b>Comment</b>	On target						
<b>Remedial Action</b>	Will continue to strive to improve this performance.						
<b>Service Head:</b> Ian Jones				<b>Performance status:</b> On target			

<b>ACTIONS - Theme: WBO7. Help people live healthy lives (Tackling risky behaviour and obesity)</b>			
<b>Sub-theme: B - Physical Activity</b>			
<b>Action</b>	12602	<b>Target date</b>	13/07/2024 (original target 31/03/2018)
<b>Action promised</b>	We shall invest in the County's leisure centre provision with the development of a new facility in Llanelli as part of the Wellness Village - Pentre Awel.		
<b>Comment</b>	Project continues to progress well with sub groups working effectively and feeding up into Board. Outdoor working group Terms of Reference and membership refined. Site preparation works underway via main contractor. Strategic review of catering provision underway		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	
<b>Action</b>	13195	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will implement the Cycling Strategy for Carmarthenshire that will focus on 5 key strategic themes. 1- Education, Development & Training; 2-Infrastructure and Facilities; 3-Marketing & Branding; 4-Tourism and 5 - Events		
<b>Comment</b>	Strategic cycling group continues to meet regularly. Active travel and school work ongoing. Dialogue ongoing with Welsh Cycling over future development plans, linking back to County Strategic Cycling group. Plans for extending BMX pump track at Pembrey Country Park approved for work to be completed over Winter 2022.		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	
<b>Action</b>	14705	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will develop Ammanford Leisure Centre facilities with upgrades to internal wet-side changing facilities (phase 1 - completed); and improvements to parking infrastructure and external sports facilities linked to wider school site masterplan (phase 2).		
<b>Comment</b>	Scheme specification complete with tender documents being finalised to go to tender via Council frameworks. Consultation sessions held with local clubs and project management operational and Board meetings ensuring strong governance. AV School and Education colleagues fully involved in this process. Working to a timeline of start of site for physical works in Autumn 2022, with completion anticipated in Spring 2023.		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	
<b>Action</b>	16120	<b>Target date</b>	31/03/2023
<b>Action promised</b>	Development of a 10-year future direction document for discussion, input, and endorsement by the new political administration for the County in early 2022/23		
<b>Comment</b>	A new 10 year strategy for Leisure, Culture and Outdoor Recreation has been drafted and is in the process of being consulted upon by members, stakeholders, staff and the public.		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	
<b>Action</b>	16121	<b>Target date</b>	31/03/2023
<b>Action promised</b>	We will need to work towards regaining and exceeding membership and income to pre-covid levels - with the effects of the Covid-19 pandemic changing lifestyles and habits, this will be the services' greatest challenge		
<b>Comment</b>	Monthly data, trends and reporting in place to inform an action plan to increase numbers (memberships specifically), with additional offers, new products and increased marketing. A number of sites have held successful open days and projections are that we will return to pre-covid levels by the end of 22/23, noting that inflationary increases have also been applied to our targets annually too.		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	

Theme: <b>WB07. Help people live healthy lives (Tackling risky behaviour and obesity)</b>							
Sub-theme: <b>C - Mental Health</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Number of library visits per 1,000 population  LCL/001	Not applicable		Q2: <b>714</b>  End Of Year: <b>1614</b>	Target: <b>429</b>  Result: <b>538</b>	Target: <b>858</b>  Result: <b>1174</b>  Calculation: <b>(220636 ÷ 187900) × 1000</b>	Target: <b>1301</b>	Target: <b>1758</b>
<b>Comment</b>	Physical visitor figures continued to increase during Q2. Events & activities held over the summer months included Battle of Britain Exhibitions, Art Exhibitions, and Makerspace sessions. We were able to re-launch the annual 'Summer Reading Challenge' for children this year. Events were held to compliment the theme of the challenge 'Gadgeteers' with Science & Renewable Energy Workshops. Our digital visits continue to remain high with customers benefitting from our range of digital eBooks, eAudiobooks, newspapers, magazines and training apps						
<b>Service Head:</b> Ian Jones				<b>Performance status:</b> On target			

ACTIONS - Theme: <b>WB07. Help people live healthy lives (Tackling risky behaviour and obesity)</b>			
Sub-theme: <b>C - Mental Health</b>			
<b>Action</b>	14958	<b>Target date</b>	31/03/2023 (original target 31/03/2022)
<b>Action promised</b>	We will continue to deliver the Country park site masterplans at Pembrey Country Park, Millenium Coastal Path, Llyn Llech Owain and Mynydd Mawr		
<b>Comment</b>	Masterplanning and restructure has resulted in a cohesive summer period with increased visitor numbers. Improved playgrounds in PCP, LLO have been well received. Various SPF EOI have been submitted which will be a gamechanger if applications go forward for funding		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	

ACTIONS - Theme: <b>WB08. Support community cohesion, resilience, and safety</b>			
Sub-theme: <b>C - Impact of COVID-19 on the mental health and well-being of our population &amp; community resilience.</b>			
<b>Action</b>	15077	<b>Target date</b>	31/03/2024 (original target 31/03/2022)
<b>Action promised</b>	Development of new town centre Health and fitness facilities, linked to town centre regeneration plans		
<b>Comment</b>	Work is ongoing to finalise specification for the new Health and fitness offer in the Carmarthen Town Centre hub. Integration meetings being held with Health sector and design team to maximise use of space and allow for 24/7 access. Similarly, work ongoing with National Museum of Wales re: final specification for proposed publicly accessible museum store facilities		
<b>Service Head:</b> Ian Jones		<b>Performance status:</b> On target	

Theme: <b>WB09. Support older people to age well and maintain dignity and independence in their later years</b>							
Sub-theme: <b>B - Better quality and more accessible health and social care services</b>							
Measure Description	2021/22 Comparative Data			2022/23 Target and Results			
	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
The average number of calendar days taken to deliver a Disabled Facilities Grant  PAM/015	Not applicable		Q2: <b>275</b>  End Of Year: <b>259</b>	Target: <b>290</b>  Result: <b>246</b>	Target: <b>290</b>  Result: <b>265</b>  Calculation: <b>25714 ÷ 97</b>	Target: <b>290</b>	Target: <b>290</b>
<b>Comment</b>	We are still experiencing issues around contractor capacity. Even though 39 more DFGs were completed in Q2 compared to Q1 the work is taking longer to complete.						
<b>Remedial Action</b>	We are working on a new contractor framework and discussing ways to increase capacity in the interim.						
<b>Service Head:</b> Jonathan Fearn				<b>Performance status:</b> On target			